



Management Employees Pension Plan

Annual Report
2025

YEAR ENDING
DECEMBER 31, 2025



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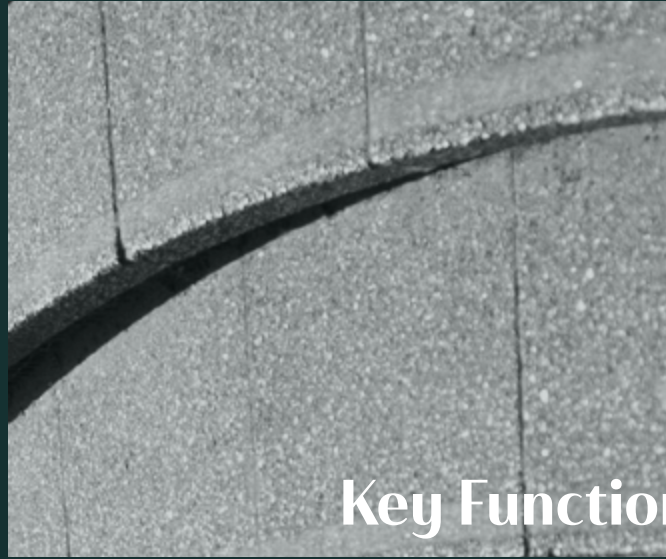
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for more information

MEPP.ca

Management Employees Pension Plan Governance Statement

The Management Employees Pension Plan (MEPP or the Plan) was originally established in 1972 as the Public Service Management Pension Plan for management employees of the Alberta government and approved agencies, boards and commissions.

In 1993, new legislation split the plan into two separate plans: MEPP and the Public Service Management (Closed Membership) Pension Plan (Closed Plan). The latter plan holds the entitlements of former managers not in active service as of August 1, 1992.



Key Functions

The Management Employees Pension Board (the Board) has legislated responsibilities for MEPP and limited legislated responsibilities for the Closed Plan.

Legal

Under Schedule 5, section 3, and Schedule 6 of the Public Sector Pension Plans Act (PSPPA), the Board's mandate is to advise the Minister on pension matters that affect current and future MEPP beneficiaries, and to consult with the Minister on matters related to the MEPP and the Closed Plan.

Consultative

As part of its consultative role, the Board provides input on amendments to, or the repeal and replacement of, the Management Employees Pension Plan Regulation (Plan Rules), including contribution rate adjustments required to ensure the MEPP remains funded. The Board also consults with the Minister regarding actuarial valuations of both the MEPP and the Closed Plan, proposed changes to the Public Sector Pension Plans (Legislative Provisions) Regulation, and the costs charged for administration of the MEPP and the Closed Plan.

3 Pillars of Responsibility

01

Advise

Advice on pension matters affecting individuals receiving or entitled to receive benefits

02

Consult

Plan rules, contribution rates, actuarial valuations, legislative changes, administration costs

03

Set Policy

Investment policy and administration policy guidelines

Policy

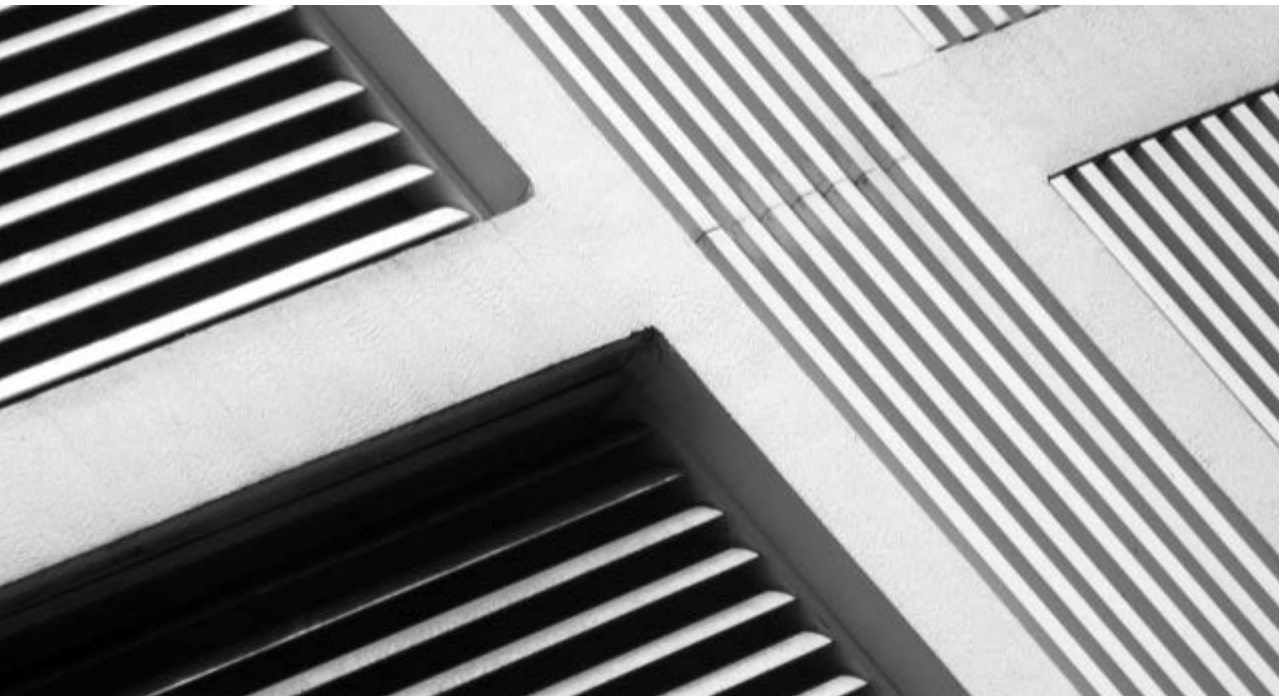
The Board is also responsible for establishing general policy guidelines for the investment and management of the MEPP fund, including the Investment Policy, as well as for the administration of the MEPP.



Administration Report

Services

Alberta Pensions Services Corporation (APS) is the legislated service provider of administrative services to MEPP as directed under a Pension Administration Services Agreement between the Province and APS.



APS’ Main Responsibilities

- Pension Contributions Management
- Member & Employer Communications
- Pension Benefit Calculation & Payments
- Retirement Planning Support
- Risk & Compliance Monitoring
- Plan Financial Reporting

12%

Employer

Contribution Rate

12%

Employee

Contribution Rate

50/50

Cost Sharing

between employers
and active members



Funding & Contribution Rates

MEPP is financed by active member and employer contributions and by the investment earnings of the MEPP Fund. Contribution rates are determined by the results of the actuarial valuation. A triennial actuarial valuation as at December 31, 2023, was completed in 2024, resulting in contribution rates remaining at 12.0% for both employers and members.

Based on the Plan’s funding policy, the current service contribution rates are split equally between employers and active members - 50% for each. The next required valuation for the purposes of developing funding requirements should be performed no later than as at December 31, 2026.



Plan by the Numbers

A Snapshot of MEPP in 2025

MEPP Members, Pensioners and Employers

21

Employers

14,896

total active and deferred members and pensioners
as at December 31, 2025



744

Joined

91

Rejoined

335

Retired

255

Deferred

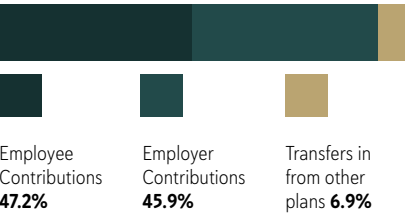
30

Terminated
& left Plan

Contributions to MEPP

Total in 2025

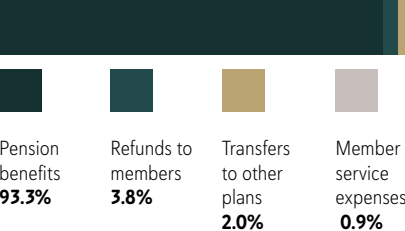
\$215.5 MILLION



Payments from MEPP

Total in 2025

\$323.6 MILLION



MEPP Member Services Expenses

MEPP's share of APS' operating and plan-specific costs is based on cost allocation policies approved by the President of Treasury Board and Minister of Finance.

In 2025, MEPP's share of APS' costs was \$2.9 million. Based on average membership for the year, MEPP's per-member service expense is \$196, which includes APS' operating costs, Board costs, and other professional fees.

Member Service Expenses (\$ thousands)	2025	2024
General administration costs	2,652	2,342
Board costs	63	29
Actuarial fees	19	71
Other professional fees	180	163
Total	2,914	2,605
Member service expenses per member	\$196	\$181

Cost-of-Living Adjustment to Pensions in Pay

After a member begins receiving a pension, a cost-of-living adjustment (COLA) is applied each year when the Alberta Consumer Price Index (ACPI) increases. COLA is equal to 60% of the yearly increase of the ACPI.

1.74%

COLA granted to pensioners
as of January 1, 2025

For those who retired during 2024, this COLA was prorated.

What’s New in Your Pension Profile in 2025

- Retirement Status Tracking
- Integrated Beneficiary Collection
- Digital Employer Authorization
- Secure Co-Browsing Support
- Improved Document Centre
- Secure Online Form Submission



Excellence in Service

99.2% Calculation Accuracy

11,633 Portal Registrations

219 Online Retirements

46 Online Buybacks

169 Retirement Sessions

23 Education Events

Additional Information

Membership 6,250 Active Members

7,192 Pensioners

1,454 Deferred Members

48.0

Average age of MEPP members

59.5

Average retirement age in 2025

\$44,962.97

Average annualized pension amount to Plan members

\$31,981.40

Average annualized pension paid to Plan member beneficiaries (incl. Pension Partners)

3.6%

Overall percentage increase in membership over 2024

(+5.8% Active, +1.2% Deferred, +2.2% Pensioners)

72.4

Average age of all retirees

Summary of Financial Position (2025)

Based on Management Employees Pension Plan Financial Statements

(as at Dec. 31, 2025)

(\$ thousands)	2025	2024
Net assets available for benefits	7,782,418	7,267,281
Pension obligation	5,680,620	5,401,284
Surplus	2,101,798	1,865,997

Additional Information

84.3%

of active members registered in Your Pension Profile

2,106

secure messages sent to the Member Services Centre through Your Pension Profile in 2025

45,987

total logins into Your Pension Profile in 2025

97 secs.

on average, member calls were answered within 97 seconds in 2025

1,593

secure messages sent to the Member Services Centre through Your Pension Profile in 2025

2.9 million

MEPP’s share of APS’ operating and plan-specific costs in 2025

Plan Performance

Fair Value of Net Assets versus Pension Obligation

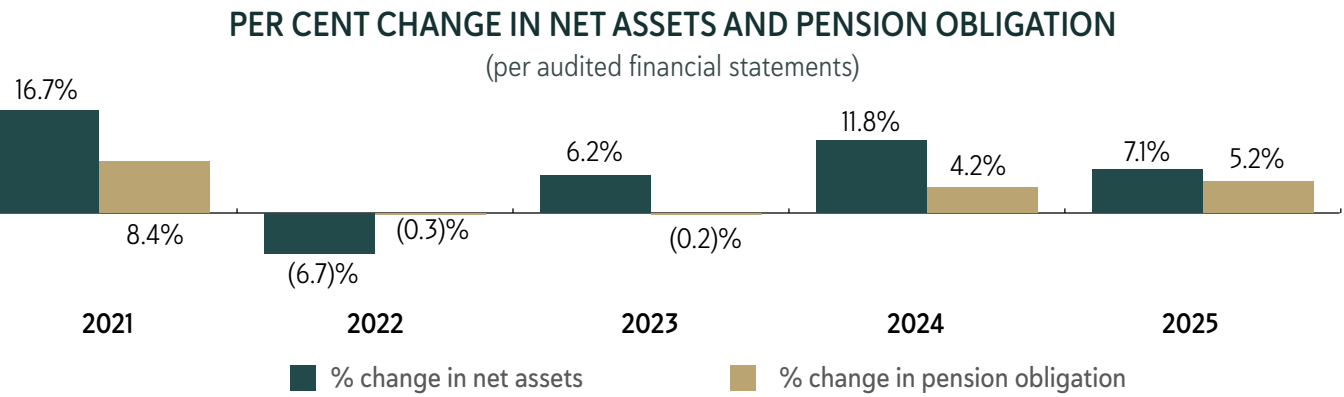
Net assets of the Plan primarily include investments, as well as investment- and pension-related receivables and payables.

Net assets increase when there are positive overall investment returns and when employee and employer contributions exceed pension benefits paid. Net assets decrease when there are investment losses, or when benefits paid exceed the amount of contributions received.

The total pension obligation is based on the estimated net present value of future pension benefits paid to employees when they retire. Retirement benefits earned by employees provide a lifetime pension for each year of pensionable service based on a specified percentage applied to the average salary for the five highest consecutive years, subject to the maximum benefit limit allowed under the Canadian Income Tax Act. The estimated pension obligation generally increases annually for each additional year of pensionable service earned by employees.

The pension obligation is an estimate because it is based on various assumptions used by the Plan’s actuary. For example, an estimated discount rate is used to determine the present value of future retirement payments. A lower estimated discount rate will increase the estimated pension obligation. Similarly, a higher estimated life expectancy will increase the pension obligation. This year’s pension obligation had no change to the discount rate of 6.2%, compared to 6.2% in 2024 and down from 6.3% in 2023.

As shown in the chart below, the net assets increased by 7.1% and the estimated pension obligation increased by 5.2% in 2025.

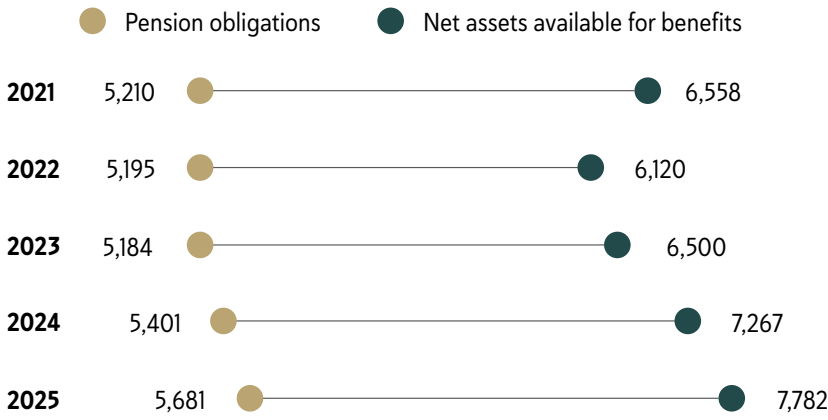


When the Plan has net assets that exceed the pension obligation, it is said to be in a surplus position. If the net assets are insufficient to cover the obligation, the Plan is in a deficit position.

At December 31, 2025, the fair value of the Plan’s net assets totaling \$7.782 billion exceeded the estimated pension obligation of \$5.681 billion resulting in an accounting surplus of \$2.101 billion, as shown on the previous page.

NET ASSETS COMPARED TO PENSION OBLIGATION

(in millions of dollars) (per audited financial statements)



In 2025, MEPP’s surplus experienced an increase, primarily driven by market performance across major asset classes.

Key contributing factors included the performance of equities: foreign and global equities, while private infrastructure, private

debt and loan, private equity and emerging markets equity added further support. MEPP achieved an overall result that contributed to the change in its surplus. The Plan’s surplus increased by \$235 million to \$2,101 million, according to the 2025 audited financial statements.

At December 31, 2025, the fair value of the Plan’s net assets increased by 7.1% (\$515 million) to \$7.782 billion. The estimated pension obligation increased by 5.2% (\$280 million) to \$5.681 billion.

According to the most recent audited financial statements, the Plan closed out 2025 with 137.0% of the total pension obligation supported by assets. The Plan has been fully funded for accounting purposes since 2013. See next page for details.

\$7.782 Billion
Fair Value of Net Assets

\$5.681 Billion
Pension Obligation

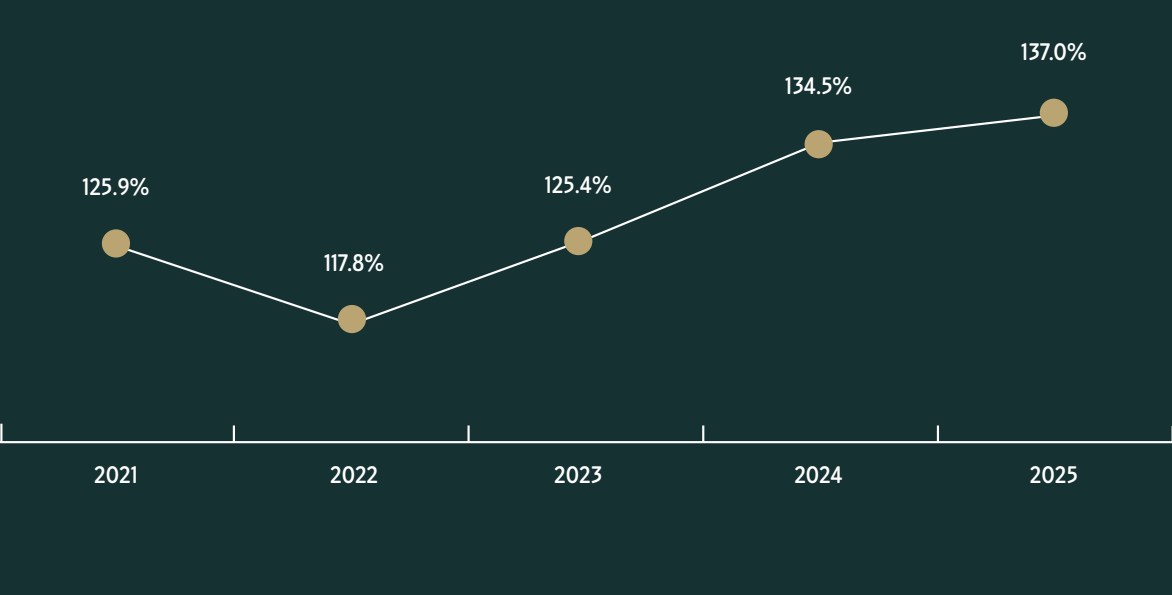
\$2.101 Billion
Surplus

\$883 Million
Investment Income, Contributions, and Transfers to Other Plans (Net)

\$368 Million
Benefits, Investment Expenses, and Administrative Expenses

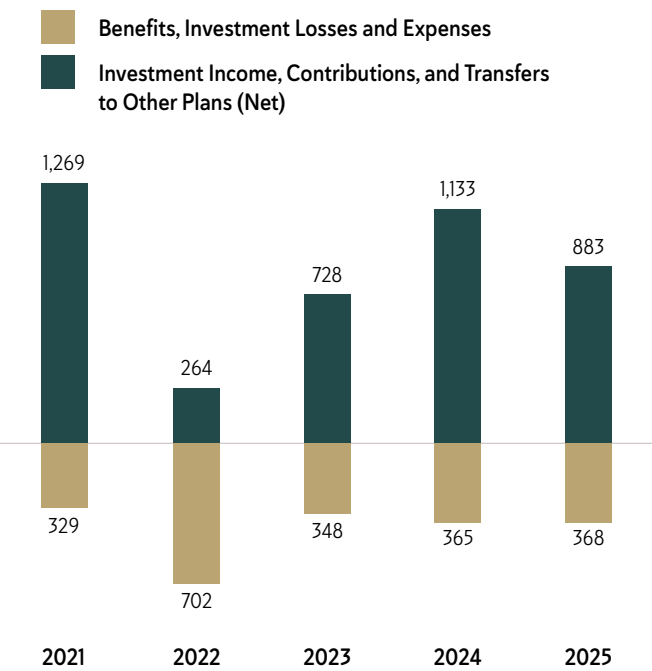
PER CENT OF PENSION OBLIGATION SUPPORTED BY NET ASSETS

(per audited financial statements)



INFLOWS AND OUTFLOWS

(in millions of dollars) (per audited financial statements)



In 2025, investment income, contributions from employees and employers, and transfers from other plans (net) totaling \$883 million was higher than the outflows for benefit payments, investment expenses, and administrative expenses of \$368 million resulting in an increase in the net assets for the Plan.

Investment Performance

At December 31, 2025, the fair value of the Plan’s net assets totaled \$7.782 billion, up 7.1% or \$515 million from \$7.267 billion at the beginning of the year.

The increase in net assets is comprised of an increase of \$618 million, or 8.5%, due to net investment income, offset by a decrease of \$108 million, or 1.5%, due to benefits paid exceeding net contributions and transfers plus administration expenses, from pension benefits in excess of contributions. Investment expenses totaled \$50.9 million in 2025 compared to \$57.2 million in 2024.

2025 YEAR IN REVIEW

MEPP’s Investment Returns	
1st quarter	0.8 %
2nd quarter	1.3 %
3rd quarter	4.5 %
4th quarter	1.7 %
Annual 2025	8.6 %

The Plan’s investment portfolio delivered gains in 2025 as seen in the previous year. Equities outperformed over the full year, driven by strong foreign and global equities performance. Private Infrastructure and Private equity also contributed to positive returns.

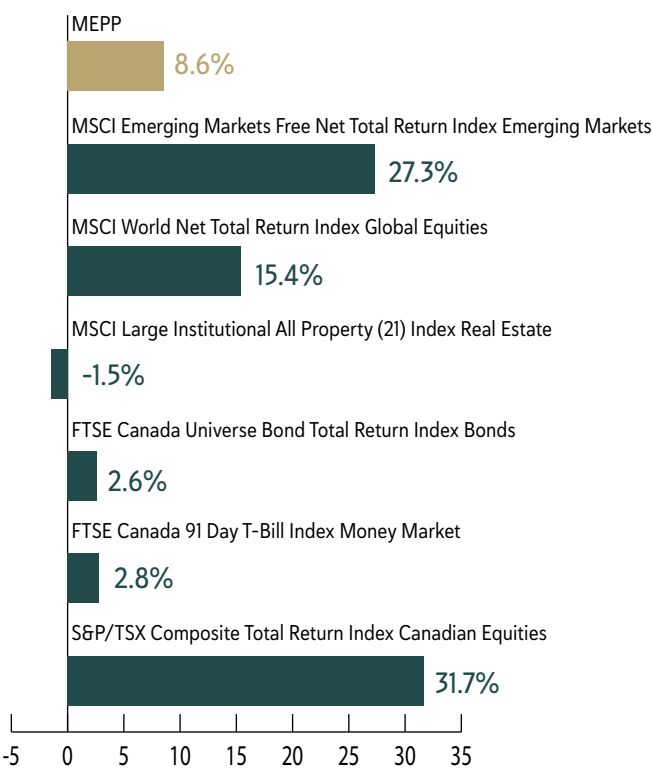
In the first quarter, the Plan started the year with a gain of 0.8%, which was a decline from the 3.2% gain in Q4 of the prior year. In the second quarter, Foreign and Global Equities experienced a change in returns, bringing the total return to 1.3%. In the third quarter, Foreign and Global Equities continued to experience strong performance which led to a gain of 4.5%. The last quarter equity performance moderated but remained positive, resulting in a gain of 1.7%.

Overall, in 2025 MEPP recorded a gain of 8.6% on its investments, which is 3.2% lower than the benchmark gain of 11.8%.

The following chart summarizes the market returns from various indices around the world and the overall return of MEPP for 2025.

RETURNS FOR MEPP AND MAJOR MARKETS

(in Canadian dollars)



MSCI World Net Total Return Index, provided by MSCI Inc. (formerly Morgan Stanley Capital International), is a broad global equity index that represents large and mid-cap equity performance across developed market. It factors in the reinvestment of dividends, net of withholding taxes. This index is used to benchmark the performance of the Plan's global public equities. In 2025, MSCI World Net Total Return Index gained 15.4% in Canadian dollars (2024: gain of 29.4% in Canadian dollars).

The Plan's emerging market investments are benchmarked against the MSCI Emerging Markets Free Net Total Return Index, which recorded a gain of 27.3% in Canadian dollars in 2025 (2024: gain of 17.3% in Canadian dollars).

The Canadian real estate market, represented by the MSCI Large Institutional All Property Index, lost 1.5% this year (2024: gained 2.5%).

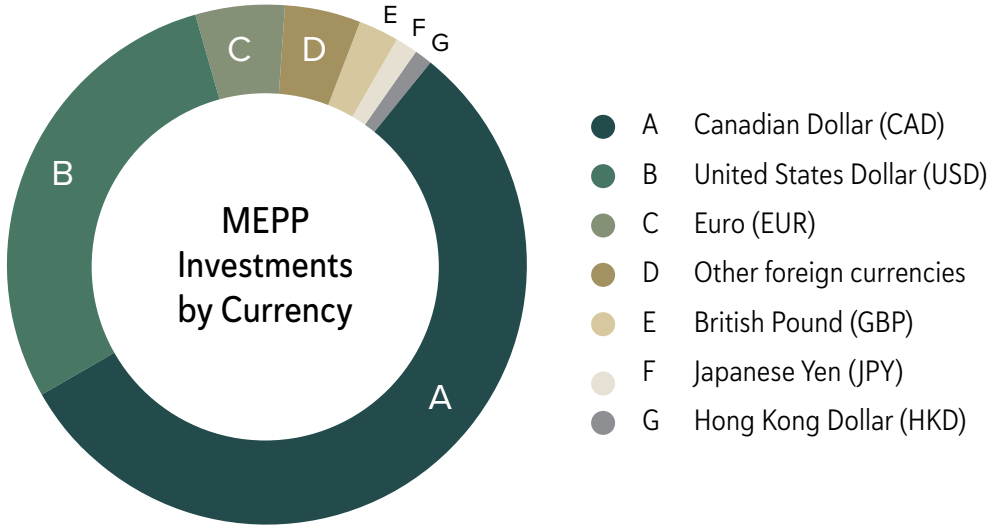
The universe bond index displayed a change this year, with the FTSE Canada Universe Bond Total Return Index posting a gain of 2.6% in 2025 (2024: gain of 4.2%).

In 2025, the Canadian stock market represented by the Standard & Poor's Toronto Stock Exchange (S&P/TSX) Composite Index gained 31.7% (2024: gain of 21.7%).

Investments by Currency

At December 31, 2025, 55.9% of the Plan's investments were denominated in Canadian dollars (2024: 55.3%), followed by 29.0% in U.S. dollars (2024: 29.6%) and 15.1% in other foreign currencies (2024: 15.1%). The value of the Plan's foreign investment portfolio is exposed to foreign currency risk (i.e. loss) when the value of the Canadian currency strengthens against other currencies.

By year-end, the Canadian dollar strengthened against the U.S. dollar, meaning U.S. dollar investments were worth less when translated into Canadian dollars. At December 31, 2025, CAD strengthened against USD from 1.44 to 1.37 and weakened against EUR from 1.49 to 1.61.



\$50.9 million
in 2025

\$57.2 million
in 2024

11.0% decrease
in expenses

Investment expenses between 2024 and 2025

Investment Management Services

Alberta Investment Management Corporation (AIMCo) is a provincial corporation, that was created on January 1, 2008, in the Ministry of Treasury Board and Finance.

AIMCo invests MEPP's assets subject to legislation and the investment policies established and approved by the Board. The Plan invests in units issued by pooled investment funds, which are created and managed by AIMCo. There are many securities held in multiple pooled investment funds. These securities are bought, sold and managed by AIMCo daily. To achieve greater diversification, access external expertise and specialized knowledge, and reduce operational complexity, some investments are managed by third party investment managers selected and monitored by AIMCo.

The Board monitors AIMCo's investment performance and associated charges. An independent investment consultant assists the Board in its review of the investment performance of the Plan. The Board has designed the Plan's investment policies with a focus on assessing the risk tolerance of the Plan and ways to manage the inherent volatility of the long-term asset mix.

Investment Expenses

In 2025, the overall investment expense charged by AIMCo totaled \$50.9 million compared to \$57.2 million in the previous year. Investment expenses decreased by 11.0% in 2025 compared to an increase of 13.3% in the previous year.

(\$ millions)	2025	2024
Amounts charged by AIMCo for:		
Investment costs ^(a)	\$ 39.2	\$ 39.8
Performance based fees ^(a)	11.7	17.4
Total investment expense	\$ 50.9	\$ 57.2
(Decrease) increase in investment expenses	(11.0%)	13.3%
Increase in average investments under management	9.3%	9.2%
Decrease in value of investments attributed to AIMCo	(3.2%)	(0.9%)
Investment expenses as a percent of each dollar invested	0.7%	0.8%

^(a) Please refer to AIMCo's financial statements for a detailed breakdown of the types of expenses incurred by AIMCo. Amounts recovered by AIMCo for investment costs include those costs that are primarily non-performance related including external management fees, external administration costs, employee salaries and incentive benefits and overhead costs. Amounts recovered by AIMCo for performance based fees related to external managers hired by AIMCo.

MEPP Investment Policy (MEPP IP)

The MEPP IP sets out the governing investment principles and procedures, considering the Plan's provisions, characteristics, and financial obligations.

It also defines the management structure and monitoring procedures. The Board reviews the MEPP IP annually and recommends changes if necessary. The MEPP IP can be viewed on the MEPP website at [MEPP.ca](#).

Asset Mix

The table to the right shows MEPP's policy asset mix including the actual asset mix at December 31, 2025 and 2024.

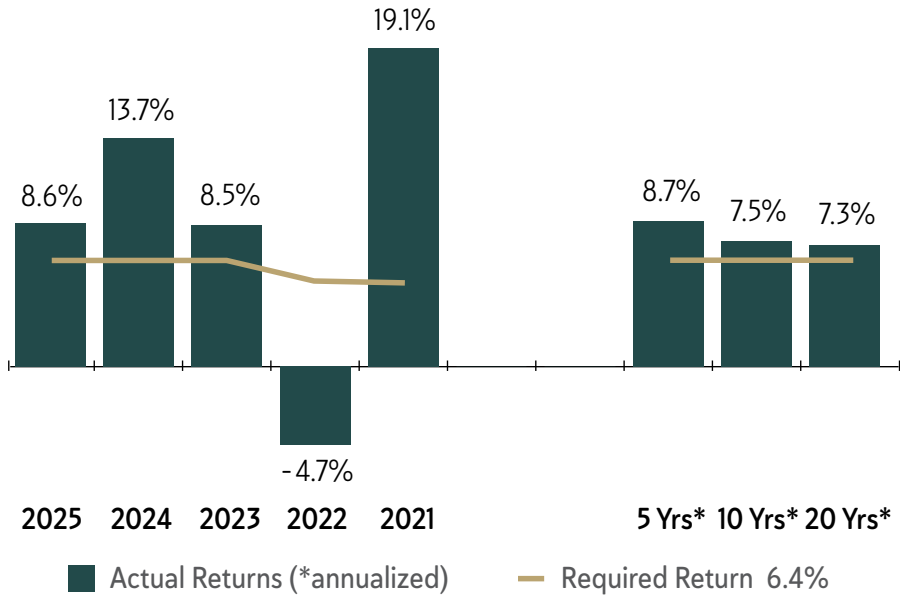
Asset Class	Policy		Actual	
	Target %	Range %	2025 %	2024 %
Money market and fixed income	20.0	15 - 30	22.3	21.7
Money market		0 - 5	0.9	0.2
Universe bonds		5 - 25	12.1	12.9
Private mortgages		0 - 7	4.4	3.8
Private debt		0 - 10	4.9	4.8
Equities	45.0	30 - 55	48.0	48.0
Canadian equities		0 - 10	8.2	7.6
Global developed		10 - 40	23.0	23.5
Emerging markets		0 - 10	5.0	5.0
Private equity		2.5 - 15	11.8	11.9
Inflation sensitive	35.0	22.5 - 47.5	29.5	30.1
Real estate		10 - 22.5	14.7	14.7
Infrastructure		7.5 - 20	12.1	12.6
Renewable resources		0 - 6	2.7	2.8
Opportunistic investments	–	–	0.2	0.2
Total			100.0	100.0



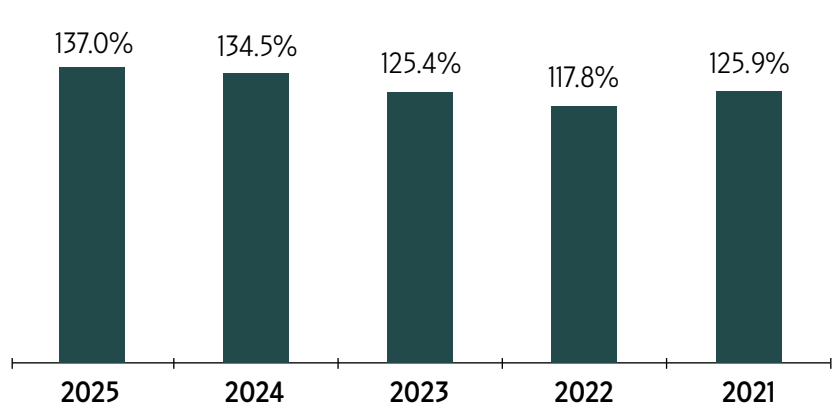
Long-term Investment Objective for Funding Purposes

The chart to the right compares MEPP’s overall actual returns for calendar years 2021 to 2025 and the five-, ten- and twenty-year annualized time periods against the required long-term investment return for funding purposes of 6.4% based on the 2023 actuarial valuation. Over the past twenty years, the actual investment return was 7.3% per annum. According to the audited financial statements at December 31, 2025, 137% of the total pension obligation was supported by net assets.

SUMMARY OF MEPP INVESTMENT RETURNS



PER CENT OF PENSION OBLIGATION SUPPORTED BY NET ASSETS



Value Added Return from Active Management

In order to measure the investment performance from AIMCo’s active management decisions, such as security selection, the investment return for each asset class and the overall performance of the Plan’s assets are measured against clearly defined benchmarks that have been established in the MEPP IP.

The policy benchmark return is determined by multiplying the benchmark return for each asset class by its percentage of the total investment portfolio.

Over the past four years, the value lost by AIMCo is 1.1% per annum, including value lost of 3.2% in 2025. On an eight-year basis, the value lost by the investment manager was 0.6%. Over the longer term of twenty years, the Plan’s value lost return is 0.1%.

The table to the right shows the value (lost) added returns by AIMCo in comparison to the various components of the policy benchmark.

VALUE ADDED / (LOST) BY MANAGER IN COMPARISON TO BENCHMARKS

	1 Year (%)	4 Years (%)	8 Years (%)
Overall value (lost) added	(3.2)	(1.1)	(0.6)
Fixed income securities			
Bonds and Mortgages	1.1	0.6	0.7
Equity			
Canadian Equity	(6.7)	(1.4)	(1.7)
Foreign Equity	0.7	0.7	(0.4)
Private Equity	(12.1)	(8.1)	(1.3)
Inflation Sensitive			
Real Estate	(4.2)	(2.8)	(1.9)
Renewable Resources	(8.4)	(3.5)	(3.8)
Infrastructure	(5.7)	0.3	2.6



TABLE OF INVESTMENT RETURNS⁽¹⁾ (DECEMBER 31, 2025, IN CANADIAN DOLLARS)

Asset Class	Investment (in millions)	Asset Mix (%)	Annual Return (%)			Annualized Return (%)		
			2025	2024	2023	2022	4yr	8yr
OVERALL RETURN								
Actual	7,780.7	100.0	8.6	13.7	8.5	(4.7)	6.3	7.5
Policy Benchmark			11.8	14.6	9.6	(5.2)	7.4	7.9
Consumer Price Index (CPI)			2.2	1.9	3.1	6.8	3.5	2.9
FIXED INCOME SECURITIES								
Short-Term Fixed Income ⁽¹⁾	69.7	0.9	3.0	4.9	4.9	1.9	3.7	2.4
FTSE Canada 91 Day T-Bill Index			2.8	4.9	4.7	1.8	3.6	2.3
Bonds, Mortgages and Private Debt ⁽¹⁾	1,668.0	21.4	4.5	6.1	7.9	(7.6)	2.6	3.5
Asset Category Index Total ⁽⁵⁾			3.4	5.4	7.7	(8.0)	2.0	2.8
EQUITIES								
Canadian Equities ⁽¹⁾	634.6	8.2	25.0	19.9	12.2	(4.8)	12.5	10.4
S&P/TSX Composite Index			31.7	21.7	11.8	(5.8)	13.9	12.1
Foreign Equities ⁽¹⁾	2,182.9	28.0	18.4	28.4	18.3	(11.2)	12.4	11.3
MSCI World & MSCI Emerging Market Free Index			17.7	27.4	18.1	(12.2)	11.7	11.7
Private Equities ⁽¹⁾	919.2	11.8	5.3	13.9	10.0	(5.6)	5.6	9.7
CPI plus 6.5% (5-year rolling average) ⁽²⁾			17.4	17.8	10.0	9.7	13.7	11.0

This table (continued on the next page) shows MEPP’s overall actual investment return and returns for each asset class, net of investment expenses, compared to the policy benchmark return in Canadian dollars.

Asset Class	Investment (in millions)	Asset Mix (%)	Annual Return (%)			Annualized Return (%)		
			2025	2024	2023	2022	4yr	8yr
INFLATION SENSITIVE								
Real Estate ⁽¹⁾	1,140.1	14.7	(1.6)	(1.6)	(7.0)	4.6	(1.5)	1.1
Combined IPD Large Institutional and MSCI Global Region Property Index ⁽³⁾			2.6	5.1	(3.5)	1.0	1.3	3.0
Canadian Real Estate	706.0	9.1	(1.6)	0.2	(4.6)	7.3	0.2	1.9
IPD Large Institutional Index ⁽³⁾			0.9	2.4	0.0	1.2	1.1	2.4
Foreign Real Estate	434.1	5.6	(1.6)	(4.4)	(11.0)	0.2	(4.3)	(0.2)
MSCI Global Region Property Index ⁽³⁾			5.5	9.8	(9.0)	0.7	1.5	4.3
Renewable Resources ^{(1) (4)}	206.7	2.7	(0.2)	(0.7)	(0.5)	20.8	4.5	3.4
CPI plus 4.5% (5-year rolling average)			8.2	8.0	8.0	7.7	8.0	7.2
Infrastructure ⁽¹⁾	941.3	12.1	2.5	12.8	4.6	13.7	8.3	9.8
CPI plus 4.5% (5-year rolling average)			8.2	8.0	8.0	7.7	8.0	7.2
OPPORTUNISTIC INVESTMENTS								
Strategic Opportunities	17.4	0.2	(1.0)	1.6	15.1	(21.5)	(2.3)	0.3
Global Tactical Asset Allocation	0.8	0.0	(52.8)	(99.3)	(70.3)	60.5	(80.2)	(56.1)

(1) Investment returns are provided by AIMCo.

(2) Prior to July 1, 2016, the private equity benchmark was MSCI All Country World Index (ACWI).

(3) Prior to January 9, 2018, returns for Canadian and foreign real estate were combined and benchmarked against the IPD Large Institutional Index. On January 9, 2018, performance of foreign real estate was measured against the MSCI Global Region Property Index.

(4) The Plan invested in Renewable Resources on February 13, 2017. Actual and benchmark returns are not available for eight-year annualized.

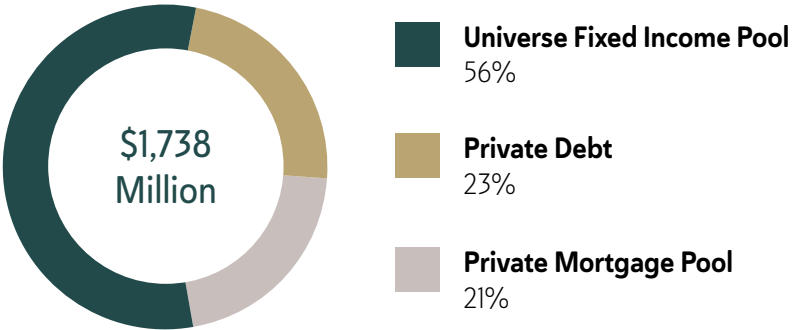
(5) Asset Category Index Total is a weighted average of the underlying benchmarks for each asset class in that category - FTSE Canada Universe Bond Index, Private Debt & Loan Index: 40% S&P/LSTA Leveraged Loan Index (“LLI”) + 40% S&P European Leveraged Loan Index (“ELLI”) + 0.90% (CAD hedged), and Private Mortgage Index: 60% FTSE Canada Short Term Bond Index/ 40% FTSE Canada Mid-Term Bond Index + 50pbs. Prior to January 1, 2022, the benchmark was the FTSE Canada Universe Bond Index for both Private Debt & Loan Index and Private Mortgages Index.

Money Market and Fixed Income Securities

At December 31, 2025, the Plan’s money market and fixed income portfolio totaled \$1,738 million or 22.3% of total investments compared to \$1,574 million or 21.7% at December 31, 2024.

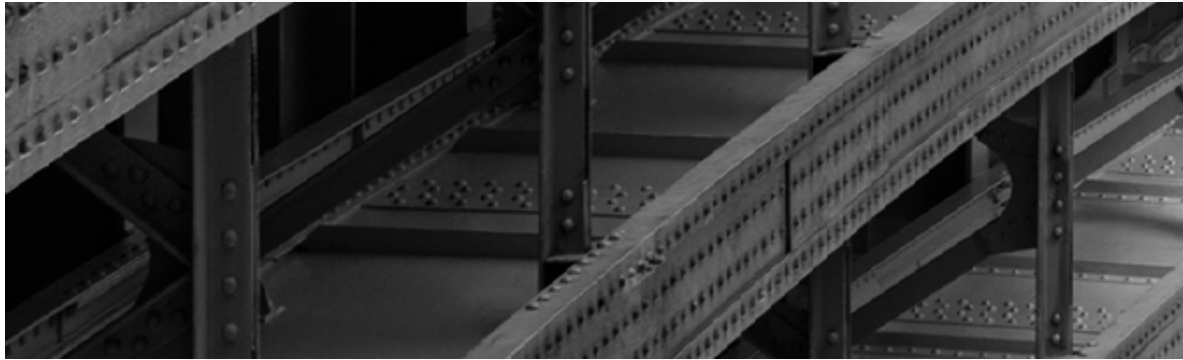
The Plan’s money market and fixed income portfolio includes investments in AIMCo’s Universe Fixed Income Pool, Private Mortgage Pool, and Private Debt Pool.

SUMMARY OF MONEY MARKET AND FIXED INCOME SECURITIES



POOLED FUND SECURITIES BY ISSUER RELATIVE TO BENCHMARK
(December 31, 2025)

Issuer	Universe Fixed Income Pool (%)	Benchmark FTSE TMX Universe Bond Index (%)
Federal	28	43
Provincial	32	31
Municipal	1	2
Corporate	28	24
Repo and other	4	–
Less than one year	7	–
Total percent	100	100



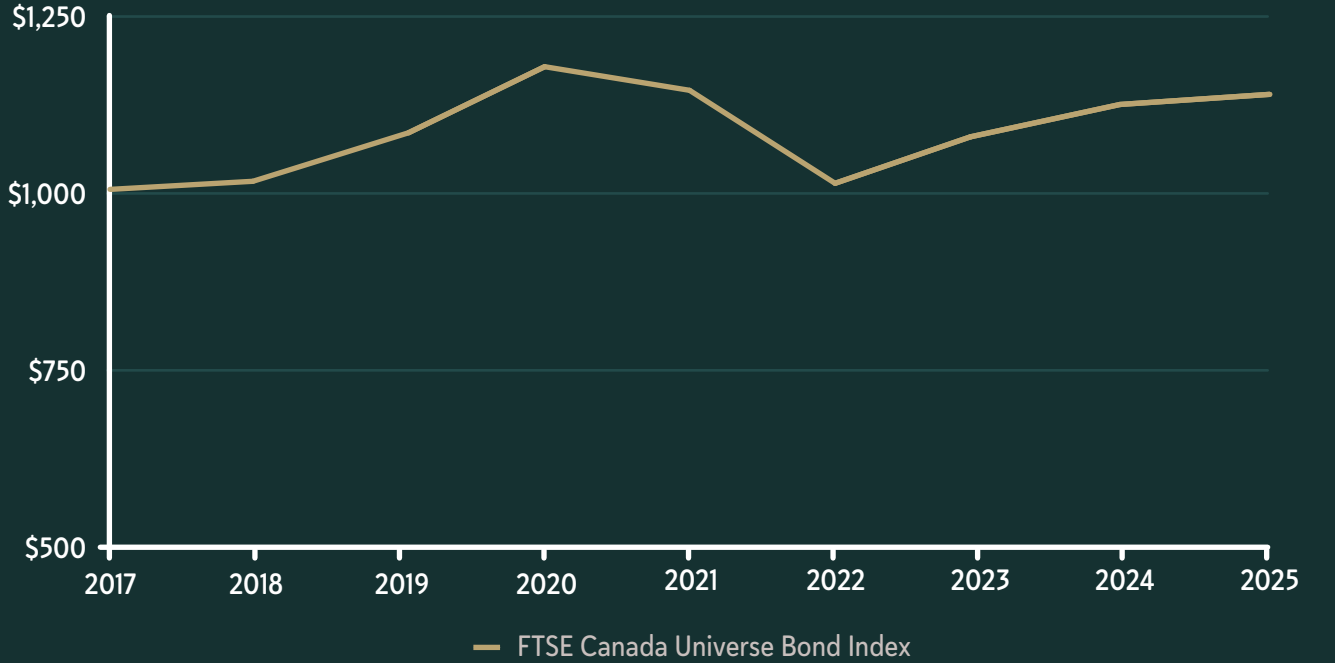
In 2025, the Plan’s actual gain from bonds, mortgages and private debt was 4.5%, 1.1% better than the benchmark gain of 3.4%.

The Plan’s gain from cash and short-term investments was 3.0% in 2025.

BONDS, MORTGAGES AND PRIVATE DEBT		
Period	Actual Return	Benchmark Return
1 Year	4.5%	3.4%
4 Years	2.6%	2.0%
8 Years	3.5%	2.8%

The chart below shows the growth in value over eight years of \$1,000 invested in the bond market, represented by the FTSE Canada Universe Bond Index, for the period December 31, 2017 to December 31, 2025. After eight years, \$1,000 would grow to approximately \$1,138.

PER CENT OF PENSION OBLIGATION SUPPORTED BY NET ASSETS



Equity Investments

Given MEPP’s long-term investment horizon, the asset mix included in the investment policy is structured to capture the historically higher rates of return from equities.

At December 31, 2025 equities represented 48.0% of the Plan’s total asset mix (2024: 48.0%). The equity asset class includes Canadian public equities, global and emerging market equities and private equities.

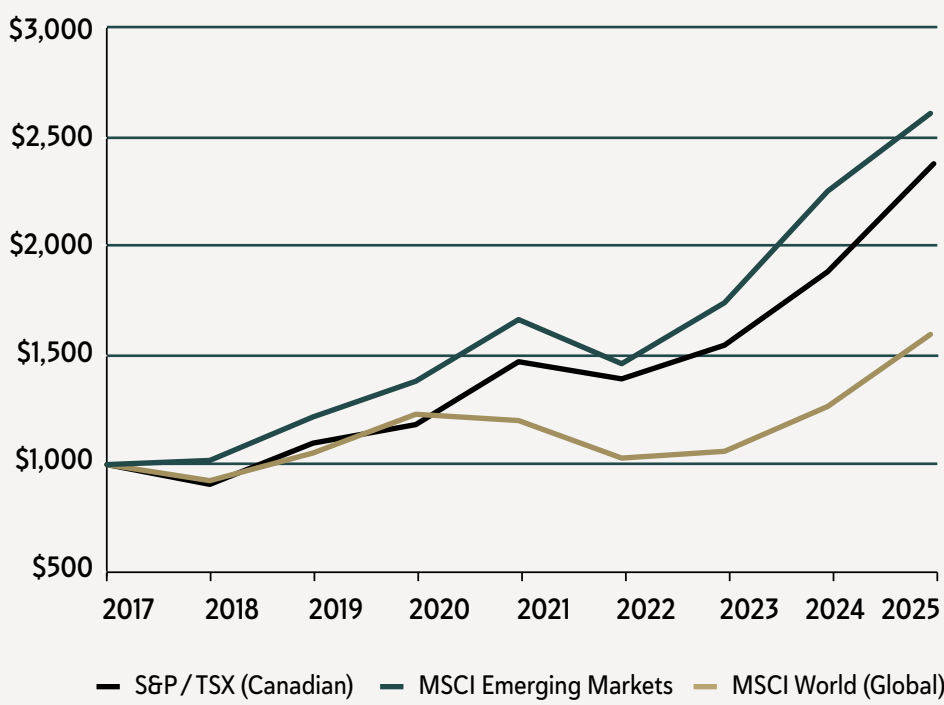
\$2,621 Global equity value

\$2,493 Canadian stock market value

\$1,608 emerging markets value

The chart below shows the growth over eight years of \$1,000 (Canadian) invested in major equity markets in Canada, global and emerging markets for the period December 31, 2017 to December 31, 2025. For example, \$1,000 invested on January 1, 2017, in the Canadian stock market represented by the S&P/TSX Composite Index would be worth approximately \$2,493 at December 31, 2025. An investment of \$1,000 (Canadian) in the global equity market would be worth \$2,621 and an investment in the emerging markets equity market would be worth \$1,608.

\$1,000 CANADIAN INVESTED IN EQUITY MARKET OVER 8 YEARS



Canadian Equities

At December 31, 2025, Canadian equities represented 8.2% of MEPP’s total investments (or \$635 million) compared to 7.6% (or \$551 million) at the end of the previous year. MEPP’s Canadian equity investment is held primarily in AIMCo’s Canadian Equities Master Pool. The Pool includes directly held investments in fixed income securities, currency forwards and structured equity products. The purpose of the Pool is to provide a risk-adjusted total return compared to the S&P/TSX Composite Index.

In 2025, Canadian equity investments gained 25.0%, 6.7% lower than the benchmark gain of 31.7% based on the S&P/TSX Composite index.

CANADIAN PUBLIC EQUITIES – RETURNS

Period	Actual Return	Benchmark Return
1 Year	25.0%	31.7%
4 Years	12.5%	13.9%
8 Years	10.4%	12.1%

CANADIAN EQUITIES MASTER POOL

Industry Exposure Relative to Benchmark (December 31, 2025)

Sector	Benchmark TSX Composite Index (%)	Over (Under) Benchmark (%)
Communication services	1.9	(0.3)
Consumer discretionary	3.3	1.6
Consumer staples	3.3	1.1
Energy	14.8	(0.0)
Financials	33.1	1.6
Health Care	0.3	0.1
Industrials	10.5	1.0
Information technology	9.7	(1.5)
Materials	18.1	(3.5)
Real estate	1.5	0.4
Utilities	3.4	(1.5)
Total*	100.0	(1.0)

*totals may not add up to 100% due to rounding

Foreign Public Equities

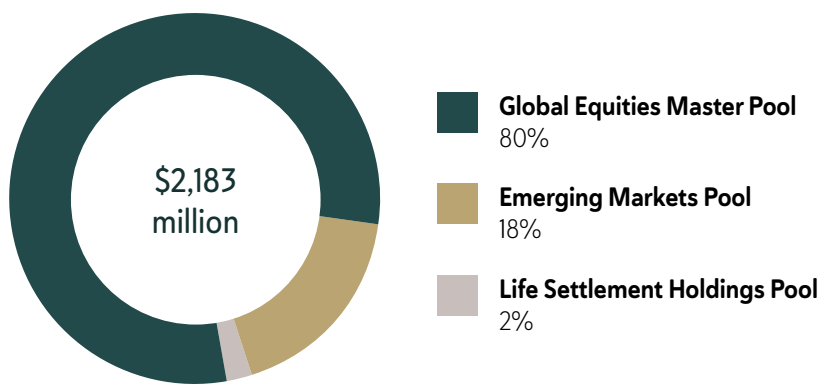
At December 31, 2025, foreign equities comprised 28.0% (or \$2,183 million) of total MEPP investments, compared to 28.5% (or \$2,077 million) at the end of the previous year.

MEPP’s investment in foreign public equities includes investments in AIMCo’s Global Equity Master Pool, the Emerging Markets Equity Pool and the Life Settlement Holdings (LSH) Pool.

“Foreign equities comprised 28.0% of total MEPP investments”

SUMMARY OF FOREIGN EQUITIES BY POOL

Total \$2,183 million



In 2025, foreign public equities gained 18.4%, 0.7% higher than the benchmark gain of 17.7% based on the MSCI World Net Total Return Index.

FOREIGN PUBLIC EQUITIES

Period	Actual Return	Benchmark Return
1 Year	18.4%	17.7%
4 Years	12.4%	11.7%
8 Years	11.3%	11.7%

Global Equities

Global equities include the Global Equities Master Pool and the Life Settlements Co. (LSH) Pool.

Both pools provide exposure to a diverse market, which intends on providing a higher rate of return than what could be earned investing solely in traditional global markets. The pool replicates exposure to global equity markets by investing in structured equity products using index swaps and futures contracts. The LSH Pool invests in discounted life insurance policies.

“Both pools provide exposure to a diverse market”

GLOBAL EQUITIES MASTER POOL – INDUSTRY EXPOSURE RELATIVE TO BENCHMARK

(December 31, 2025)

Sector	Benchmark MSCI World Total Return Index (%)	Over (Under) Benchmark (%)
Communication services	8.8	1.1
Consumer discretionary	10.0	1.8
Consumer staples	5.3	0.2
Energy	3.3	(0.1)
Financials	17.1	(1.4)
Health Care	9.8	(0.1)
Industrials	11.1	(0.4)
Information technology	27.1	(0.0)
Materials	3.2	0.3
Real estate	1.8	(0.3)
Utilities	2.6	(0.5)
Total*	100.0	0.6

* totals may not add to 100% due to rounding

GLOBAL EQUITIES MASTER POOL – REGIONAL EXPOSURE RELATIVE TO BENCHMARK

(December 31, 2025)

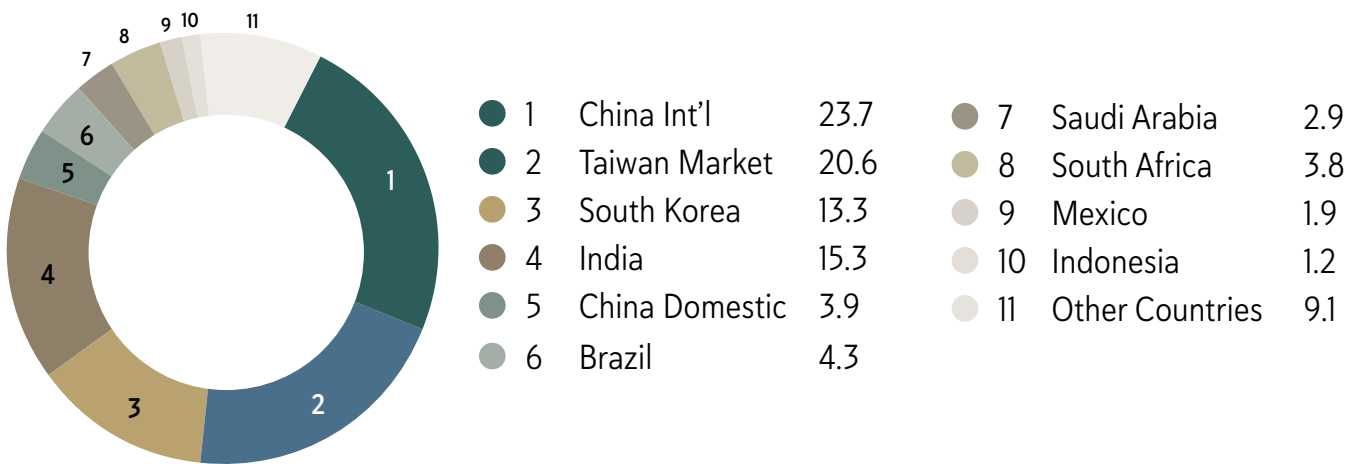
Region	Benchmark MSCI World Total Return Index (%)	Over (Under) Benchmark (%)
United States	71.9	(3.3)
Europe, Australasia & the Far East	24.7	2.9
Canada	3.4	(0.6)
Emerging markets	0.0	1.5
Total	100.0	0.5

Emerging Markets

MEPP’s investment in AIMCo’s Emerging Markets Pool makes up approximately 18.1% of the Plan’s foreign equity investment.

The Pool holds an investment with the non-emerging market exposure being swapped out to the MSCI Emerging Markets Index. The Pool provides exposure to China, Brazil, South Korea, Taiwan, India and other countries. In 2025, the emerging markets portfolio gained 26.8%, 0.5% lower than the benchmark gain of 27.3% based on the MSCI Emerging Markets Free Index.

TOP TEN COUNTRIES IN EMERGING MARKETS POOL
(in per cent)



Private Equities

The Plan’s investment in AIMCo’s private equity pools comprised 11.8% (or \$919 million) of the total investment portfolio at December 31, 2025, compared to 11.9% (or \$862 million) the previous year.

AIMCo’s private equity pools include primarily merchant banking investments. Merchant banking transactions include expansion capital, acquisition financing, management buyouts, family succession, turnaround financings, project financings and leverage reductions. In 2025,

private equities gained 5.3% which was 12.1% lower than the market-based benchmark gain of 17.4%.

PRIVATE EQUITIES

Period	Actual Return	Combined Benchmark Return*
1 Year	5.3%	17.4%
4 Years	5.6%	13.7%
8 Years	9.7%	11.0%

* CPI + 6.5% (5-year rolling). Prior to July 1, 2016, MSCI ACWI.



Inflation Sensitive

At December 31, 2025, the Plan’s inflation sensitive portfolio comprised 29.4% (or \$2,288 million) of total investments, compared to 30.1% (or \$2,183 million) at the end of the previous year. The inflation sensitive portfolio consists of real estate, infrastructure and renewable resources.

Real Estate

At December 31, 2025, the Plan’s investment in AIMCo’s Canadian and foreign private real estate pools comprised 14.7% (or \$1,140 million) of total investments, compared to 14.7% (or \$1,069 million) the previous year. The Canadian Private Real Estate Pool makes up 61.9% of the Plan’s total real estate portfolio with the Foreign Private Real Estate Pool making up 38.1%. The actual loss from the combined real estate portfolio in 2025 was 1.6%, 4.2% lower than the benchmark gain of 2.6%.

REAL ESTATE

Period	Actual Return	Combined Benchmark Return ¹
1 Year	(1.6%)	2.6%
4 Years	(1.5%)	1.3%
8 Years	1.1%	3.0%

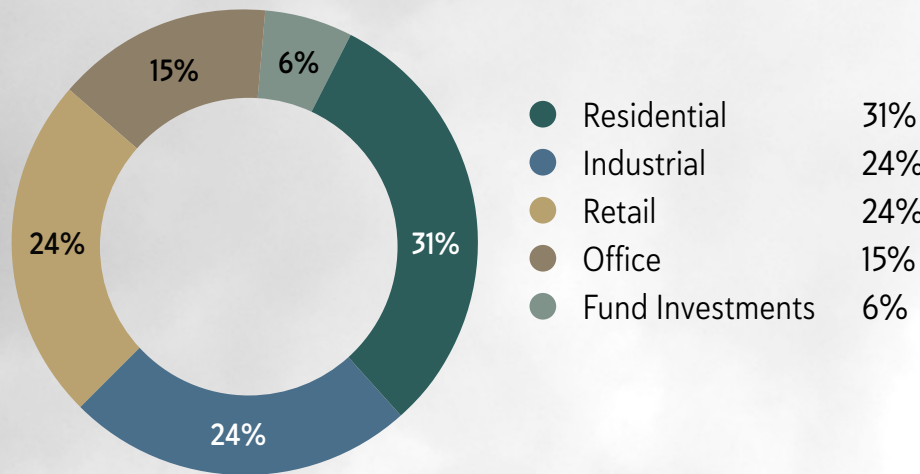
(1) Effective January 9, 2018, the combined benchmark is blended IPD Large Institutional and MSCI Global Region Property period

“The inflation sensitive portfolio comprised 29.4% of total investments”

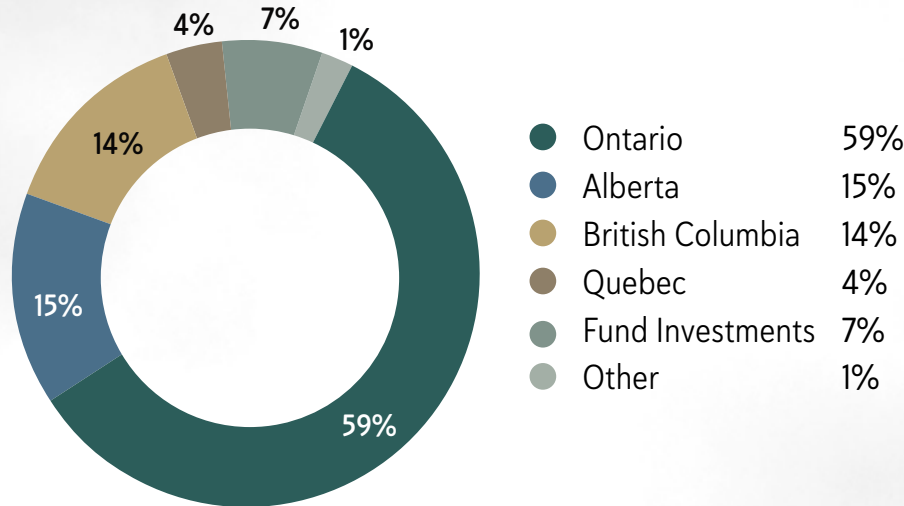
Foreign Real Estate

Investments in the Foreign Private Real Estate Pool are primarily a mix of office, retail, industrial and residential properties in developed global centers in Europe and North America.

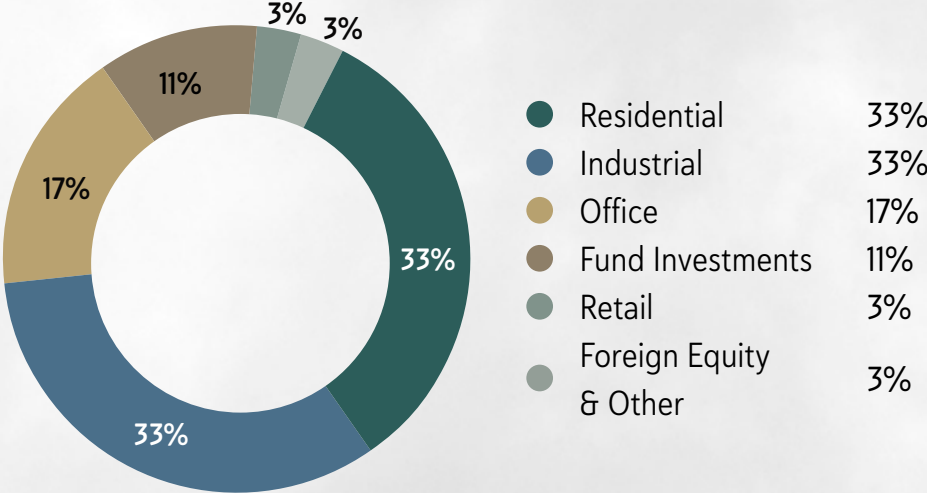
CANADIAN REAL ESTATE POOL BY SECTOR



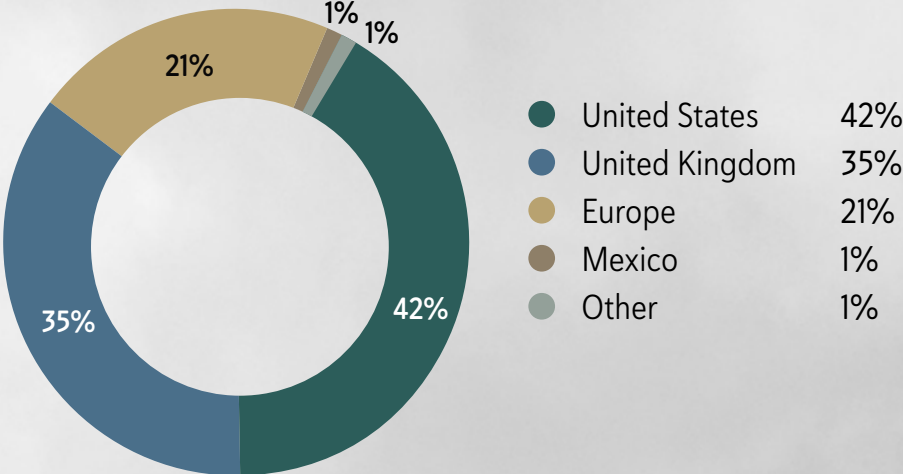
CANADIAN REAL ESTATE POOL BY LOCATION



FOREIGN REAL ESTATE POOL BY SECTOR



FOREIGN REAL ESTATE POOL BY LOCATION



Canadian Real Estate

Investments in the Canadian Private Real Estate Pool are primarily in a mix of office, retail, industrial and residential properties in major Canadian urban areas including the Greater Toronto Area (GTA), Calgary, Edmonton, Vancouver, Ottawa and Montreal. The focus is on quality, featuring strong locations and tenants.

Infrastructure

The Plan’s investment in infrastructure comprises 12.1% (or \$941 million) of the total investment portfolio at December 31, 2025, compared to 12.6% (or \$916 million) the previous year.

AIMCo’s infrastructure pools include projects that provide attractive returns plus inflation sensitivity with a long investment horizon. Infrastructure projects include transportation/logistics (e.g. toll roads, airports, ports and rail), power/energy (e.g. contracted power generation and power transmission pipelines) and utilities (e.g. water, wastewater and natural gas networks).

In 2025, infrastructure investments gained 2.5%, 5.7% less than the benchmark gain of 8.2%.

INFRASTRUCTURE – RETURNS

Period	Actual Return	Benchmark Return
1 Year	2.5%	8.2%
4 Years	8.3%	8.0%
8 Years	9.8%	7.2%

Renewable Resources

AIMCo’s Renewable Resources Pools focus on investing in private timberland, long-term timber leases or harvesting rights and investment opportunities related to forestry, rural land and agriculture on a global basis. At December 31, 2025, the Pools held investments in Canada, Australia, New Zealand and the U.S, lost 0.2%, 8.4% lower than the benchmark gain of 8.2%.

Strategic Opportunities and Tactical Allocations

At December 31, 2025, the Plan’s investment in AIMCo’s Strategic Opportunities Pool comprised 0.2% (or \$17.4 million) of the total investment portfolio, compared to 0.2% (or \$15.1 million) the previous year. The Pool consists of investments in infrastructure and



hydropower in emerging market countries in Brazil and Colombia. In 2025, the Pool lost 1.0% (2024: gain of 1.6%).

At December 31, 2025, the Plan’s investment in AIMCo’s Tactical Asset Allocation Pool accounted for 0.01% (or \$0.8 million) of the total investment portfolio, compared to 0.02% (or \$1.8 million) the previous year. The Pool seeks to add value through various tilts and strategies and is used to adjust the asset mix without impacting the investment in different asset classes. The Pool holds derivative contracts including global equity index swaps and futures contracts, credit default, bond index and interest rate swaps and foreign exchange contracts. In 2025, the Pool posted a loss of 52.8% (2024: loss of 99.3%).

Proxy Voting

The Board considers proxy voting to be a key element of responsible investing and believes that thoughtful voting is a contributor to optimizing the long-term value of investments.

The proxy voting function is entrusted to AIMCo. Day-to-day research and mechanical functions have been outsourced to an independent advisor who specializes in providing proxy-related services to institutional investors. While AIMCo may review and utilize the recommendations of the research provider in making proxy voting decisions, they are in no way obligated to follow such recommendations.

Risk Management System

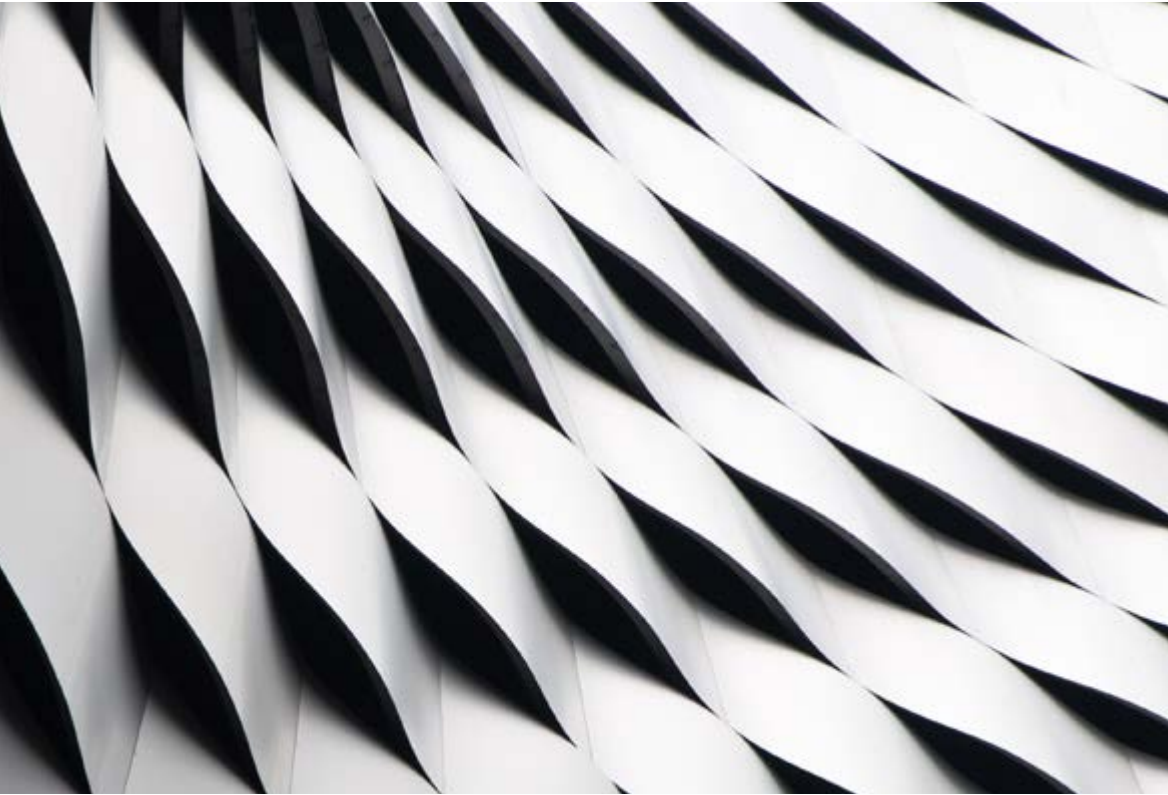
The Board accepts that in order to meet the return objectives of the Plan, it must take on risk in the assets in which it invests.

The Board establishes the MEPP IP, setting a diverse asset mix to help improve the likelihood of achieving its desired results for a given level of risk.

Investment risk management is a central thesis for the investment manager, AIMCo. AIMCo seeks to measure and monitor both historic and

possible future risks, allocating risk as a scarce resource to the most promising investment opportunities. AIMCo maintains a quantitative investment risk system designed to operate across all asset classes and a variety of risk types such as market risk, currency risk, and concentration risk.

The Board has established a series of limits on the risks to the Plan’s funded status within its IP, which will be measured, monitored, and



managed on this basis. As the ultimate risk to a pension plan is not being able to meet pension obligations, the Board monitors the risk of the Plan’s liabilities in relation to the investment assets. AIMCo models the risk of both assets and theoretical liabilities and reports to the Board on a quarterly basis.

Management Employees Pension Plan

Financial Statements

Year Ended December 31, 2025

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Independent Auditor’s Report



To the President of Treasury Board and Minister of Finance

Report on the Financial Statements

Opinion

I have audited the financial statements of the Management Employees Pension Plan, which comprise the statement of financial position as at December 31, 2025, and the statements of changes in net assets available for benefits, and changes in pension obligation for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Management Employees Pension Plan as at December 31, 2025, and the changes in net assets available for benefits, and changes in its pension obligations for the year then ended in accordance with Canadian accounting standards for pension plans.

Basis for opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Management Employees Pension Plan in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

Management is responsible for the other information. The other information comprises the information included in the *Annual Report*, but does not include the financial statements and my auditor’s report thereon. The *Annual Report* is expected to be made available to me after the date of this auditor’s report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I will perform on this other information, I conclude that there is a material misstatement of this other information, I am required to communicate the matter to those charged with governance.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Management Employees Pension Plan’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless an intention exists to liquidate or to cease operations, or there is no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Management Employees Pension Plan’s financial reporting process.

Auditor’s responsibilities for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Management Employees Pension Plan’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Management Employees Pension Plan’s ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor’s report. However, future events or conditions may cause the Management Employees Pension Plan to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

[Original signed by W. Doug Wylie FCPA, FCMA, ICD.D]
Auditor General

April 15, 2026
Edmonton, Alberta

Statement of Financial Position

As at December 31, 2025

	(\$ thousands)	
	2025	2024
Net assets available for benefits		
Assets		
Cash (Note 3)	\$ 1,953	\$ 4,008
Investments (Note 4)	7,780,738	7,264,904
Contributions receivable		
Employers	371	326
Employees	383	318
Accounts receivable	310	35
Total assets	7,783,755	7,269,591
Liabilities		
Accounts payable	1,337	2,310
Total liabilities	1,337	2,310
Net assets available for benefits	\$ 7,782,418	\$ 7,267,281
Pension obligation and surplus		
Pension obligation (Note 6)	\$ 5,680,620	\$5,401,284
Surplus (Note 7)	2,101,798	1,865,997
Pension obligation and surplus	\$ 7,782,418	\$ 7,267,281

The accompanying notes are part of these financial statements.

Statement of Changes in Net Assets Available for Benefits

Year ended December 31, 2025

	(\$ thousands)	
	2025	2024
Increase in assets		
Contributions (Note 8)		
Employers	\$ 99,036	\$ 87,778
Employees	101,708	90,523
Investment income (Note 9)		
Income	471,724	608,684
Increase in fair value	194,997	331,173
Interest income	2,362	754
GST refund (Note 2e)	5,020	-
Transfers from other plans	14,797	20,381
	889,644	1,139,293
Decrease in assets		
Benefit payments (Note 11)	314,065	305,521
Investment expenses (Note 12)	50,937	57,210
Administrative expenses (Note 13)	2,914	2,605
Transfers to other plans	6,591	6,666
	374,507	372,002
Increase in net assets	515,137	767,291
Net assets available for benefits at beginning of year	7,267,281	6,499,990
Net assets available for benefits at end of year	\$ 7,782,418	\$ 7,267,281

The accompanying notes are part of these financial statements.

Statement of Changes in Pension Obligation
Year ended December 31, 2025

	(\$ thousands)	
	2025	2024
Increase in pension obligation		
Interest accrued on opening pension obligation	\$ 330,973	\$ 319,888
Benefits earned	174,848	151,403
Net increase due to actuarial assumption changes (Note 6a)	5,640	67,536
Net experience losses (Note 6b)	73,734	-
	585,195	538,827
Decrease in pension obligation		
Benefit payments and net transfers from other plans	305,859	291,806
Net experience gains (Note 6b)	-	29,414
	305,859	321,220
Net increase in pension obligation	279,336	217,607
Pension obligation at beginning of year	5,401,284	5,183,677
Pension obligation at end of year (Note 6)	\$ 5,680,620	\$ 5,401,284

The accompanying notes are part of these financial statements.

Notes to the Financial Statements
Year ended December 31, 2025
(All dollar amounts in thousands, unless otherwise stated)

NOTE 1 SUMMARY DESCRIPTION OF THE PLAN

The following description of the Management Employees Pension Plan (the Plan) is a summary only. For a complete description of the Plan, reference should be made to the *Public Sector Pension Plans Act*, Revised Statutes of Alberta 2000, Chapter P-41 and the *Management Employees Pension Plan* Alberta Regulation 367/93, as amended. Unless otherwise stated, all terms that are not defined below have the meaning prescribed to them in the Plan.

a) General

The Plan is a contributory defined benefit pension plan for eligible management employees of the Province of Alberta and certain approved provincial agencies and public bodies. Members of the former Public Service Management Pension Plan who were active contributors at August 1, 1992, and have not withdrawn from the Plan since that date, continue as members of this Plan. The Plan is a registered pension plan as defined in the *Income Tax Act*. The Plan’s registration number is 0570887. The President of Treasury Board and Minister of Finance is the legal trustee for the Plan, and Alberta Treasury Board and Finance is management for the purpose of these financial statements. The Plan is governed by the Management Employees Pension Board (the Board). The Board has certain statutory functions with respect to the Plan, including but not limited to, setting general policy guidelines on investment and management of the Plan’s assets and administration of the Plan, setting contribution rates, conducting actuarial valuations and recommending amendments to the Plan rules.

b) Plan Funding

Current service costs and any actuarial deficiency (see Note 15) are funded by employees and employers at contribution rates, which together with investment earnings, are expected to provide for all benefits payable under the Plan. The contribution rates in effect at December 31, 2025 were 12.00% (2024: 12.00%) of the capped salary for employees and 12.00% (2024: 12.00%) for employers. The capped salary is set to ensure the benefit accrual is not greater than the defined benefit limit under the *Income Tax Act*.

The contribution rates are reviewed and approved at least once every three years by the President of Treasury Board and Minister of Finance, in consultation with the Board, based on recommendations of the Plan’s actuary. Contribution rate reviews are conducted when the actuarial valuation reports are prepared and form part of the actuarial valuation report.

c) Retirement Benefits

The Plan provides a pension of 2.0% for each year of pensionable service based on the average of the highest five consecutive years of pensionable salary. Pensionable earnings after December 31, 1991 are capped to ensure the benefit accrual is not greater than the defined benefit limit under the *Income Tax Act*. The maximum combined pensionable service allowable under the Plan is 35 years.

Vested members are entitled to an unreduced pension on service before 1992 if they have attained age 55 and have at least five years of combined pensionable service.

Vested members are entitled to an unreduced pension on service after 1991 if they have either attained age 60, or attained age 55 and the sum of their age and years of combined pensionable service equals 80. Pensions on service after 1991 are reduced if the member is under age 60 and the 80 factor is not attained.

d) Disability Pensions

Unreduced pensions may be payable to members who become totally disabled and retire early with at least five years of combined pensionable service. Reduced pensions may be payable to members who become partially disabled and retire early with at least five years of combined pensionable service.

Individuals who became members after June 30, 2007 and had no combined pensionable service prior to July 1, 2007 are not entitled to disability pensions.

e) Death Benefits

Death benefits are payable on the death of a member.

If a vested member dies prior to commencing to receive a pension and has a surviving pension partner, the surviving pension partner may receive either a survivor pension or a lump-sum payment. A lump-sum payment will be made for a beneficiary other than a pension partner or where a member is not vested.

If a member is vested and dies after commencing to receive a pension, the death benefit will depend on the pension option selected at retirement. For example, it can include a lifetime pension payable to a surviving pension partner or a monthly pension or lump-sum benefit payable to the specified beneficiary(ies) or estate based on any remaining guaranteed period.

f) Termination Benefits and Refunds to Members

Members who terminate with at least five years of combined pensionable service and who are not immediately entitled to a pension may receive a refund of their contributions and interest on service prior to 1992 and the commuted value of their pension for service after 1991, with the commuted value being subject to locking-in provisions. Any service purchased by the member on an elective basis that was wholly funded by the member is not included in the commuted value and is instead refunded as contributions with interest. If the remaining member contributions fund more than 100% of the benefit earned after 1991, that excess is refunded to the member.

Members who terminate with fewer than five years of combined pensionable service receive a refund of their contributions plus interest. The refunds are accounted for as benefit payments on the statement of changes in net assets available for benefits.

g) Purchased Service and Transfers

All elective service purchases are to be cost-neutral to the Plan. The actuarial present value of pension entitlements is paid when service is transferred out of the Plan under a transfer agreement. The cost to recognize service transferred into the Plan under a transfer agreement is the actuarial present value of the benefits that will be created as a result of the transfer.

h) Cost-of-Living Adjustments

Deferred pensions and pensions payable are increased each year on January 1st by an amount equal to 60% of the increase in the Alberta Consumer Price Index. Where a member terminates part-way through a calendar year, the cost-of-living increase for that year is prorated based on the number of complete months between the termination date and the end of the year.

a) Basis of Presentation

These financial statements are prepared on the going concern basis in accordance with Canadian accounting standards for pension plans. The Plan has elected to apply International Financial Reporting Standards (IFRS) for accounting policies that do not relate to its investment portfolio or pension obligation. The statements provide information about the net assets available in the Plan to meet future benefit payments and are prepared to assist Plan members and others in reviewing the activities of the Plan for the year.

b) Valuation of Investments

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act. Investments are recorded at fair value. As disclosed in Note 4, the Plan's investments consist primarily of direct ownership in units of pooled investment funds (the pools). The pools are established by Ministerial Order 16/2014, being the Establishment and Maintenance of Pooled Funds, pursuant to the *Financial Administration Act* of Alberta, Chapter F-12, Section 45, and the *Alberta Investment Management Corporation Act*, Chapter A-26.5, Section 15 and 20. Participants in pools include government and non-government funds and plans.

Contracts to buy and sell financial instruments in the pools are between the Province of Alberta and the third party to the contracts. Participants in the pools are not party to the contracts and have no control over the management of the pools and the selection of securities in the pools. Alberta Investment Management Corporation (AIMCo), a Crown corporation within the Ministry of Treasury Board and Finance, controls the creation of the pools and the management and administration of the pools including security selection. Accordingly, the Plan does not report the financial instruments of the pools on its statement of financial position.

The Plan becomes exposed to the financial risks and rewards associated with the underlying financial instruments in a pool when it purchases units issued by the pools and loses its exposure to those financial risks and rewards when it sells its units. The Plan reports its share of the financial risks in Note 5.

The fair value of units held by the Plan is derived from the fair value of the underlying financial instruments held by the pools as determined by AIMCo (see Note 4b). Investments in units are recorded in the Plan's accounts. The underlying financial instruments are recorded in the accounts of the pools. The pools have a market-based unit value that is used to distribute income to the pool participants and to value purchases and sales of the pool units. The pools include various financial instruments such as bonds, equities, real estate, derivatives, investment receivables and payables and cash.

Investments in pool units are recorded in the Plan's accounts on a trade date basis. All purchases and sales of the pool units are in Canadian dollars.

c) Investment Income

- a) Investment income is recorded on an accrual basis.
- b) Investment income is reported in the statement of changes in net assets available for benefits and in Note 9 and includes the following items recorded in the Plan's accounts:
 - i) Income distributions from the pools, based on the Plan's pro-rata share of total units issued by the pools; and
 - ii) Changes in fair value of units including realized gains and losses on disposal of units and unrealized gains and losses on units determined on an average cost basis.

d) Investment Expenses

Investment expenses include all amounts incurred by the Plan to earn investment income, (see Note 12). Investment expenses are recorded on an accrual basis. Transaction costs are expensed as they are incurred.

e) GST Refund

GST refund relates to amounts recovered from the Canada Revenue Agency for the 2017-2020 period. AIMCo ceased charging GST on investment expenses effective September 2020.

f) Valuation of Pension Obligation

The value of the pension obligation and changes therein during the year are based on an actuarial valuation prepared by an independent firm of actuaries. The valuation is made at least every three years, and results from the most recent valuation are extrapolated, on an annual basis, to year end. The valuation uses the projected benefit method prorated on service and management's best estimate, as at the measurement date, of various economic and non-economic assumptions.

g) Measurement Uncertainty

In preparing these financial statements, estimates and assumptions are used in circumstances where the actual values are unknown. Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonably possible amount, as there is whenever estimates are used.

Measurement uncertainty exists in the valuation of the Plan's pension obligation, private mortgages, private debt, hedge funds, private equities, private real estate, infrastructure, and renewable resources investments. Uncertainty arises because:

- i) the Plan's actual experience may differ, perhaps significantly, from assumptions used in the extrapolation of the Plan's pension obligation, and

- ii) the estimated fair values of the Plan's private mortgages, private debt, hedge funds, private equities, private real estate, infrastructure, and renewable resources investments may differ significantly from the values that would have been used had a ready market existed for these investments (see Note 4).

While best estimates have been used in the valuation of the Plan's pension obligation, private mortgages, private debt, hedge funds, private equities, private real estate, infrastructure, and renewable resources investments, management considers that it is possible, based on existing knowledge, that changes in future conditions in the short term could require a material change in the recognized amounts.

Differences between actual results and expectations in the Plan's pension obligation are disclosed as assumptions or other changes and net experience gains or losses in the statement of changes in pension obligation in the year when actual results are known.

Differences between the estimated fair values and the amount ultimately realized for investments are included in net investment income in the year when the ultimate realizable values are known.

h) Income Taxes

The Plan is a registered pension plan, as defined by the *Income Tax Act* (Canada) and, accordingly, is not subject to income taxes.

Cash includes deposits in the plan's administration bank account. The funds in this account are used for operational and pension benefits disbursements.

The Plan's investments are managed at the asset class level for purposes of evaluating the Plan's risk exposure and investment performance against approved benchmarks based on fair value. AIMCo invests the Plan's assets in accordance with the MEPP Investment Policy (IP) approved by the Plan's board. The fair value of the pool units is based on the Plan's share of the net asset value of the pooled fund. The pools have a market-based unit value that is used to allocate income to participants of the pool and to value purchases and sales of pool units. AIMCo is delegated authority to independently purchase and sell securities in the pools, and units of the pools, within the ranges approved for each asset class (see Note 5).

Asset class	(\$ thousands)					
	Fair value hierarchy ^(a)			Fair value hierarchy ^(a)		
	Level 2	Level 3	Fair value	Level 2	Level 3	Fair value
Fixed income						
Deposits and short-term securities	\$ 69,673	\$ -	\$ 69,673	\$ 18,857	\$ -	\$ 18,857
Bonds, mortgages and private debt	942,235	725,739	1,667,974	935,540	619,925	1,555,465
	1,011,908	725,739	1,737,647	954,397	619,925	1,574,322
Equities						
Canadian	634,602	-	634,602	550,914	-	550,914
Foreign	2,143,643	39,246	2,182,889	2,027,499	49,827	2,077,326
Private	1	919,256	919,257	1	862,152	862,153
	2,778,246	958,502	3,736,748	2,578,414	911,979	3,490,393
Inflation sensitive						
Real estate	-	1,140,188	1,140,188	-	1,068,991	1,068,991
Infrastructure	-	941,257	941,257	-	915,456	915,456
Renewable resources	-	206,709	206,709	-	198,855	198,855
	-	2,288,154	2,288,154	-	2,183,302	2,183,302
Opportunistic investments *	798	17,391	18,189	4,610	12,277	16,887
Total investments	\$ 3,790,952	\$ 3,989,786	\$ 7,780,738	\$ 3,537,421	\$ 3,727,483	\$ 7,264,904

* This asset class is not listed separately in the IP as it relates to strategic investments and currency overlays made on an opportunistic and discretionary basis (see Note 5).

a) Fair Value Hierarchy

The quality and reliability of information used to estimate the fair value of investments is classified according to the following fair value hierarchy with Level 1 being the highest quality and reliability.

- **Level 1** - fair value is based on quoted prices in an active market. Although the pools may ultimately hold publicly traded listed equity investments, the pool units themselves are not listed in an active market and therefore cannot be classified as Level 1 for fair value hierarchy purposes. Pool units classified by the Plan as Level 2 may contain investments that might otherwise be classified as Level 1.
- **Level 2** - fair value is estimated using valuation techniques that make use of market-observable inputs other than quoted market prices. This level includes pool units that hold public equities, debt securities and derivative contracts.
- **Level 3** - fair value is estimated using inputs based on non-observable market data. This level includes pool units that hold private mortgages, hedge funds, private equities, private debt and loan and inflation sensitive investments.

Reconciliation of Level 3 Fair Value Measurement

	(\$ thousands)	
	2025	2024
Balance, beginning of year	\$ 3,727,483	\$ 3,363,863
Investment income *	104,353	256,006
Purchases of Level 3 pooled fund units	396,137	615,671
Sale of Level 3 pooled fund units	(240,985)	(508,057)
Level 3 transfers in	2,798	-
Balance, end of year	\$ 3,989,786	\$ 3,727,483

* Investment income includes unrealized gains of \$32,705 (2024: gains of \$80,686).

b) Valuation of Financial Instruments Recorded by AIMCo in the Pools

The methods used to determine the fair value of investments recorded in the pools are explained in the following paragraphs:

- **Fixed income:** Public interest-bearing securities are valued at the year-end closing sale price or the average of the latest bid and ask prices quoted by an independent securities valuation company. Private mortgages are valued based on the net present value of future cash flows. Cash flows are discounted using appropriate interest rate premiums over similar Government of Canada benchmark bonds trading in the market. Private debt and loans are valued similar to private mortgages.
- **Equities:** Public equities are valued at the year-end closing sale price or the average of the latest bid and ask prices quoted by an independent securities valuation company. The fair value of hedge fund investments is estimated by external managers. The fair value of private equities is estimated by managers or general partners of private equity funds, pools and limited partnerships. Valuation methods may encompass a broad range of approaches. The cost approach is used to value companies without either profits or cash flows. Established private companies are valued using the fair market value approach reflecting conventional valuation methods including discounted cash flows and earnings multiple analysis.
- **Inflation sensitive:** The estimated fair value of private real estate investments is reported at the most recent appraised value, net of any liabilities against the real property. Real estate properties are appraised annually by qualified external real estate appraisers. Appraisers use a combination of methods to determine fair value including replacement cost, direct comparison, direct capitalization of earnings and discounted cash flows. Infrastructure investments are valued similar to private equity investments. The fair value of renewable resources investments is appraised annually by independent third party evaluators.
- **Opportunistic investments:** The estimated fair value of infrastructure investments held in emerging market countries is valued similar to private equities. For tactical asset allocations, investments in derivative contracts provide overweight or underweight exposure to global equity and bond markets, including emerging markets. Currency investments consist of directly held currency forward and spot contracts.
- **Foreign currency:** Foreign currency transactions in pools are translated into Canadian dollars using average rates of exchange. At year end, the fair value of investments in other assets and liabilities denominated in a foreign currency is translated at the year-end exchange rates.
- **Derivative contracts:** The carrying value of derivative contracts in a favourable and unfavourable position is recorded at fair value and is included in the fair value of pooled investment funds (see Note 5g). The estimated fair value of equity and bond index swaps is based on changes in the appropriate market-based index net of accrued floating rate interest. Interest rate swaps and cross-currency interest rate swaps are valued based on discounted cash flows using current market yields and exchange rates. Credit default swaps are valued based on discounted cash flows using current market yields and calculated default probabilities. Forward foreign exchange contracts are valued based on discounted cash flows using current market yields and current forward exchange rates. Futures contracts are valued based on quoted market prices. Options to enter into interest rate swap contracts are valued

based on discounted cash flows using current market yields and volatility parameters which measure changes in the underlying swap. Warrants and rights are valued at the year-end closing sale price or the average of the latest bid and ask prices quoted by an independent securities valuation company.

c) Liability Exposure

The Plan is indirectly exposed to liabilities held within the pools, the carrying value of which is a component in the determination of net fair value of investments within the pools. These liabilities are used primarily for general liquidity, risk management and active management purposes and include but are not limited to mortgages, lines of credit, derivative counterparty liabilities and repurchase agreements.

Repurchase agreements are short-term agreements to sell securities held in the fund in order to buy them back at a slightly higher price at a later time. The proceeds from the sale may be used to purchase other fixed income securities. The party selling the repurchase agreement is effectively borrowing, and the other party is lending. The lender is credited the implicit interest in the yield and price difference between the securities sold to be repurchased and the securities acquired from the sale proceeds. The securities sold under repurchase agreements are accounted for as collateralized form of borrowing. The Plan's exposure to repurchase agreement liabilities at December 31, 2025, was approximately \$573,448 (2024: \$444,693). All repurchase agreements are fully collateralized by the borrowers.

NOTE 5

INVESTMENT RISK MANAGEMENT

The Plan is exposed to financial risks associated with the underlying securities held in the pools created and managed by AIMCo. These financial risks include credit risk, market risk and liquidity risk. Credit risk relates to the possibility that a loss may occur from the failure of another party to perform according to the terms of a contract. Market risk is comprised of currency risk, interest rate risk and price risk. Liquidity risk is the risk the Plan will not be able to meet its obligations as they fall due.

The investment policies and procedures of the Plan are clearly outlined in the IP approved by the Board. The purpose of the IP is to ensure the Plan is invested and managed in a prudent manner in accordance with current, accepted governance practices incorporating an appropriate level of risk. The Board manages the Plan's return-risk trade-off through asset class diversification, a rebalancing policy with target ranges on each asset class, diversification within each asset class, and quality constraints on credit instruments. Forward foreign exchange contracts may be used to manage currency exposure in connection with securities purchased in a foreign currency (see Note 5b).

Actuarial liabilities of the Plan are primarily affected by the long-term real rate of return expected to be earned on investments. In order to earn the best possible return at an acceptable level of risk, the Board has established the following asset mix policy ranges:

Asset class	Target asset policy mix	Long-term policy	Actual asset mix			
			2025		2024	
			(\$ thousands)	%	(\$ thousands)	%
Fixed income	15 - 30%	20%	\$ 1,737,647	22.4	\$ 1,574,322	21.7
Equities	30 - 55%	45%	3,736,748	48.0	3,490,393	48.0
Inflation sensitive	22.5 - 47.5%	35%	2,288,154	29.4	2,183,302	30.1
Opportunistic investments	0 - 2%		18,189	0.2	16,887	0.2
		100%	\$ 7,780,738	100.0	\$ 7,264,904	100.0

NOTE 5

INVESTMENT RISK MANAGEMENT

CONTINUED

a) Credit Risk

i) Debt Securities

The Plan is exposed to various risks associated with debt securities held in the pools managed by AIMCo. Counterparty default risk is the risk of loss arising from the failure of an issuer to fully honour its financial obligations. Downgrade risk can generate losses when issuers are downgraded by credit rating agencies, leading to a fall in the fair value of the debt obligations. Credit spread risk is the potential for changes in present value of an asset due to an increase in the credit spread of the debt security. Credit spreads may increase due to concerns with the individual issue or with the broader credit market, decreasing the present value of the security. If credit spreads widened by 1%, and all other variables were held constant, the potential loss in fair value to the Plan would be approximately 0.8% of total investments (2024: 0.9%).

The credit quality of financial assets is generally assessed by reference to external credit ratings. The credit rating of a debt security may be impacted by the overall credit rating of the counterparty, the seniority of the debt issue, bond covenants, maturity distribution and other factors. The majority of investments in debt securities have credit ratings considered to be investment grade.

Unrated debt securities consist primarily of mortgages and private debt placements.

The following table summarizes the Plan's investment in debt securities by credit rating at December 31, 2025:

Credit rating	2025	2024
Investment grade (AAA to BBB-)	58.4%	65.7%
Speculative grade (BB+ or lower)	4.4%	4.0%
Unrated	37.2%	30.3%
	100.0%	100.0%

ii) Counterparty Credit Risk - Derivative Contracts

The Plan is exposed to counterparty credit risk associated with the derivative contracts held in the pools. The maximum credit risk in respect of derivative financial instruments is the fair value of all contracts with counterparties in a favourable position (see Note 5g). AIMCo is responsible for selecting and monitoring derivative counterparties on behalf of the Plan. AIMCo monitors counterparty risk exposures and actively seeks to mitigate counterparty risk by requiring that counterparties collateralize mark-to-market gains for the Plan. Provisions are in place to allow for termination of the contract should there be a material downgrade in a counterparty's credit rating. The exposure to credit risk on derivatives is reduced by entering into master netting agreements and collateral agreements with counterparties. To the extent that any unfavourable contracts with the counterparty are not settled, they reduce the Plan's net exposure in respect of favourable contracts with the same counterparty.

iii) Security Lending Risk

To generate additional income, the pools participate in a securities-lending program. Under this program, the custodian may lend investments held in the pools to eligible third parties for short periods. At December 31, 2025, the Plan's share of securities loaned under this program was \$93,778 (2024: \$104,902) and collateral held totaled \$100,019 (2024: \$111,829). Securities borrowers are required to provide the collateral to assure the performance of redelivery obligations. Collateral may take the form of cash, other investments or bankers' acceptances and bankers' deposit notes. All collateralization, by the borrower, must be in excess of 100% of investments loaned.

b) Foreign Currency Risk

The Plan is exposed to foreign currency risk associated with the underlying securities held in the pools that are denominated in currencies other than the Canadian dollar.

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The fair values of investments denominated in foreign currencies are translated into Canadian dollars using the reporting date exchange rate. As a result, fluctuations in the relative value of the Canadian dollar against these foreign currencies can result in a positive or negative effect on the fair value of investments. Approximately 44.1% (2024: 44.7%) of the Plan's investments, or \$3,432,929 (2024: \$3,249,790), were denominated in currencies other than the Canadian dollar, with the largest foreign currency exposure being to the US dollar, 29.0% (2024: 29.6%) and the Euro, 5.4% (2024: 5.5%).

If the value of the Canadian dollar increased by 10% against all other currencies, and all other variables were held constant, the potential loss to the Plan would be approximately 4.4% of total investments (2024: 4.5%).

The following table summarizes the Plan's exposure to foreign currency investments held in the pools at December 31, 2025:

Currency ^(a)	(\$ thousands)			
	2025		2024	
	Fair value	Sensitivity	Fair value	Sensitivity
U.S. dollar	\$ 2,254,127	\$ (225,413)	\$ 2,148,608	\$ (214,861)
Euro	417,125	(41,712)	398,152	(39,815)
British pound	204,942	(20,494)	214,870	(21,487)
Japanese yen	103,664	(10,366)	91,540	(9,154)
Hong Kong dollar	78,605	(7,861)	77,270	(7,727)
Other foreign currency	374,466	(37,447)	319,350	(31,935)
Total foreign currency investments	\$ 3,432,929	\$ (343,293)	\$ 3,249,790	\$ (324,979)

(a) Information on specific currencies is disclosed when the current year fair value is greater than 1% of the Plan's net assets.

c) Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Plan is exposed to interest rate risk associated with the underlying interest-bearing securities held in the pools managed by AIMCo. In general, the fair value of bonds and mortgages is sensitive to changes in the level of interest rates, which will impact returns if the securities are sold prior to maturity. A rise in interest rates will typically mean a drop in fair value (and vice versa), with longer-term interest-bearing securities being more sensitive to interest rate changes than shorter-term bonds. If interest rates increased by 1%, and all other variables were held constant, the potential loss in fair value to the Plan would be approximately 0.9% of total investments (2024: 1.0%).

d) Price Risk

Price risk is the risk that one or more of the markets where a product invests will decline in value. The value of the product may decline due to changes in general market conditions, economic trends or due to factors that affect a particular company or group of companies. Price risk is influenced by the geopolitical environment, economic conditions and changes in the regulatory environment. Both products and their benchmarks are impacted by price risk.

The Plan is exposed to price risk associated with the underlying equity investments held in the pools managed by AIMCo. Price risk is managed through diversification of asset class allocations and security selection within equity products. If equity market indices declined by 10%, and all other variables were held constant, the potential loss in fair value to the Plan would be approximately 6.4% of total investments (2024: 6.3%).

e) Liquidity Risk

Liquidity risk is the risk that the Plan will encounter difficulty in meeting obligations associated with its financial liabilities. Liquidity requirements of the Plan are met through income generated from investments, employee and employer contributions, and by investing in pools that hold publicly traded liquid assets traded in an active market that are easily sold and converted to cash. Units in pools that hold private investments like real estate, renewable resources, infrastructure and private equities are less easily converted to cash since the underlying securities are illiquid because they take more time to sell. These sources of cash are used to pay pension benefits and operating expenses, purchase new investments, settle derivative transactions with counterparties and margin calls on futures contracts. The Plan's future liabilities include the accrued pension benefits obligation (Note 6) and exposure to net payables to counterparties (Note 5g).

Liquidity risk is monitored by AIMCo using a Stressed Liquidity Coverage Ratio (SLCR) measure, which considers the ratio of liquidity supply to liquidity demand in an extreme liquidity scenario (defined as the 3-month period during the Global Financial Crisis immediately following the collapse of Lehman Brothers). A SLCR greater than 100% means that all liquidity demand under the stress scenario can be met, whereas a SLCR less than 100% means that liquidity demands under the stress scenario cannot be met.

f) Total Portfolio Risk

Investment risk is managed on a total portfolio basis and monitored daily by AIMCo. A 1-in-20 year downside Value-at-Risk (VaR) measure is used for the overall portfolio. In addition, active management risk (i.e. the risk of underperformance relative to the total portfolio benchmark) is monitored using a 1-in-20 downside Active Value-at-Risk (aVaR) measure. The IP sets out the limits within which VaR should operate.

g) Use of Derivative Financial Instruments in Pooled Investment Funds

The Plan has indirect exposure to derivative financial instruments through its investment in units of the pools. AIMCo uses derivative financial instruments to cost effectively gain access to equity markets in the pools, manage asset exposure within the pools, enhance pool returns and manage interest rate risk, foreign currency risk and credit risk in the pools.

By counterparty	Number of counterparties	Plan's indirect share	
		(\$ thousands)	
		2025	2024
Contracts in net favourable position (current credit exposure)	149	\$ 18,302	\$ 15,111
Contracts in net unfavourable position	13	(10,204)	(56,301)
Net fair value of derivative contracts	162	\$ 8,098	\$ (41,190)

- (i) Current credit exposure: The current credit exposure is limited to the amount of loss that would occur if all counterparties to contracts in a net favourable position totaling \$18,302 (2024: \$15,111) were to default at once.
- (ii) Settlements: Derivative settlements, in the forms of cash or securities, are made in accordance with the respective derivative contracts. Mark-to-market movements on these derivatives result in the regular pledging and receiving of collateral.
- (iii) Contract notional amounts: The fair value of receivables (receive leg) and payables (pay leg) and the exchange of cash flows with counterparties in pooled funds are based on a rate or price applied to a notional amount specified in the derivative contract. The notional amount itself is not invested, received or exchanged with the counterparty and is not indicative of the credit risk associated with the contract. Notional amounts are not assets or liabilities and do not change the asset mix reported in Note 4. Accordingly, there is no accounting policy for their recognition in the statement of financial position.

Types of derivatives used in pools	Plan's indirect share	
	(\$ thousands)	
	2025	2024
Equity-based derivatives	\$ 13,670	\$ (10,099)
Foreign currency derivatives	1,742	(26,705)
Interest rate derivatives	(7,409)	(4,381)
Credit risk derivatives	95	(5)
Net fair value of derivative contracts	\$ 8,098	\$ (41,190)

- (i) Equity derivatives are structured to receive income from counterparties based on the performance of a specified market-based equity index, security or basket of equity securities applied to a notional amount in exchange for floating rate interest paid to the counterparty. Floating rate notes are held in equity pools to provide floating rate interest to support the pay leg of the equity derivatives. Rights, warrants, futures and options are also included as structured equity replication derivatives.
- (ii) Foreign currency derivatives include contractual agreements to exchange specified currencies at an agreed-upon exchange rate and on an agreed settlement date in the future.
- (iii) Interest rate derivatives exchange interest rate cash flows (fixed to floating or floating to fixed) based on a notional amount. Interest rate derivatives primarily include interest rate swaps and cross currency interest rate swaps, futures contracts and options.
- (iv) Credit risk derivatives include credit default swaps allowing the pools to buy and sell protection on credit risk inherent in a bond. A premium is paid or received, based on a notional amount in exchange for a contingent payment should a defined credit event occur with respect to the underlying security.
- (v) At December 31, 2025, deposits in futures contracts margin accounts totaled \$11,808 (2024: \$11,204). Cash and non-cash collateral for derivative contracts pledged and received, respectively, totaled \$47,428 (2024: \$88,714) and \$nil (2024: \$nil).
- (vi) All derivative products are subject to AIMCo's internal governance.

a) Actuarial Valuation and Extrapolation Assumptions

An actuarial valuation of the Plan was carried out as at December 31, 2023 by Aon and was then extrapolated to December 31, 2025.

The actuarial assumptions used in determining the value of the pension obligation of \$5,680,620 (2024: \$5,401,284) reflect management's best estimate, as at the measurement date, of future economic events and involve both economic and non-economic assumptions. The non-economic assumptions include considerations such as mortality as well as withdrawal and retirement rates. The primary economic assumptions include the discount rate, inflation rate and salary escalation rate. The discount rate is determined by taking the plan-specific asset allocation and applying the expected long-term asset returns determined by an independently developed investment model; less expected plan investment expenses; and an additive for diversification and rebalancing. It does not assume a return for active management beyond the passive benchmark.

The major assumptions used for accounting purposes were:

	2025	2024
	%	
Discount rate	6.20	6.20
Inflation rate	2.50*	2.50
Salary escalation rate**	3.00	3.00
Mortality rate	2014 Canadian Pension mortality table (public sector)	

* 2.25 percent for 2026; and 2.0 percent thereafter.

** In addition to age-specific merit and promotion increase assumptions with an additional one-time salary increase of 10% in 2025.

The next actuarial valuation of the Plan is expected to be completed as at December 31, 2026. Any differences between the actuarial valuation results and extrapolation results as reported in these financial statements will affect the financial position of the Plan and will be accounted for as gains or losses in 2027.

b) Net Experience Losses and Gains

Net experience losses of \$73,734 (2024: gains of \$29,414) reflect the results of the valuation as at December 31, 2023 extrapolated to December 31, 2025 and the one-time salary increase in 2025.

c) Sensitivity of Changes in Major Assumptions

The Plan's future experience will differ, perhaps significantly, from the assumptions used in the actuarial valuation and extrapolation. Any differences between the actuarial assumptions and future experience will emerge as gains or losses in future valuations and will affect the financial position of the Plan.

NOTE 6 PENSION OBLIGATION CONTINUED

The following is a summary of the sensitivities of the Plan's deficiency and current service cost to changes in assumptions used in the actuarial extrapolation at December 31, 2025:

	(\$ thousands)		
	Changes in assumptions	Increase in plan deficiency	Increase in current service cost as a % of pensionable earnings *
	%	\$	
Inflation rate increase holding discount rate and salary escalation assumptions constant	1.0	376,100	1.9
Salary escalation rate increase holding inflation rate and discount rate assumptions constant	1.0	50,900	0.8
Discount rate decrease holding inflation rate and salary escalation assumptions constant	(1.0)	768,000	5.3

* The current service cost of accruing benefits (including 0.4% allowance for administration expenses) as a percentage of pensionable earnings is 22.9% at December 31, 2025.

NOTE 7 SURPLUS

	2025	2024
Surplus at beginning of year	\$ 1,865,997	\$ 1,316,313
Increase in net assets available for benefits	515,137	767,291
Net increase in pension obligation	(279,336)	(217,607)
Surplus at end of year	\$ 2,101,798	\$ 1,865,997

NOTE 8 CONTRIBUTIONS

	(\$ thousands)	
	2025	2024
Current service		
Employers	\$ 98,520	\$ 87,350
Employees	98,482	87,355
Past service		
Employers	516	428
Employees	3,226	3,168
	\$ 200,744	\$ 178,301

NOTE 9 INVESTMENT INCOME

The following is a summary of the Plan's investment income (loss) by asset class:

	(\$ thousands)					
	Income	Change in fair value	2025 Total	Income	Change in fair value	2024 Total
Fixed income	\$ 67,662	\$ 12,440	\$ 80,102	\$ 60,327	\$ 37,555	\$ 97,882
Equities						
Canadian	82,342	51,808	134,150	45,797	51,122	96,919
Foreign	286,522	89,112	375,634	389,070	139,669	528,739
Private	39,901	18,401	58,302	14,800	100,825	115,625
	408,765	159,321	568,086	449,667	291,616	741,283
Inflation sensitive						
Real estate	(8,051)	(1,101)	(9,152)	7,801	(16,209)	(8,408)
Infrastructure	10,700	17,575	28,275	93,786	15,228	109,014
Renewable resources	(4,988)	5,393	405	(4,756)	4,298	(458)
	(2,339)	21,867	19,528	96,831	3,317	100,148
Opportunistic investments	(2,364)	1,369	(995)	1,859	(1,315)	544
	\$ 471,724	\$ 194,997	\$ 666,721	\$ 608,684	\$ 331,173	\$ 939,857

The change in fair value includes realized and unrealized gains and losses on pool units and currency hedges. Realized and unrealized gains on pool units totaled \$59,702 and \$135,295, respectively (2024: gains of \$85,471 and \$245,132, respectively).

Realized and unrealized gains and losses on currency hedges were \$nil and \$nil (2024: gains of \$201 and \$369, respectively).

Income earned in pooled investment funds is distributed to the Plan daily based on the Plan's pro-rata share of units issued by the pool. Income earned by the pools is determined on an accrual basis and includes interest, dividends, security lending income, realized gains and losses on sale of securities determined on an average cost basis and income and expense on derivative contracts.

NOTE 10 INVESTMENT RETURNS, CHANGE IN NET ASSETS AND PENSION OBLIGATION

The following is a summary of investment returns (losses), and the annual change in net assets compared to the annual change in the pension obligation and the per cent of pension obligation supported by net assets:

	%				
	2025	2024	2023	2022	2021
Increase in net assets attributed to:					
Investment income					
Policy benchmark return on investments	11.8	14.6	9.6	(5.2)	11.9
Value (lost) added by AIMCo	(3.2)	(0.9)	(1.1)	0.5	7.2
Time weighted rate of return, at fair value ^(a)	8.6	13.7	8.5	(4.7)	19.1
Other sources ^(b)	(1.5)	(1.9)	(2.3)	(2.0)	(2.4)
Per cent change in net assets ^(c)	7.1	11.8	6.2	(6.7)	16.7
Per cent change in pension obligation ^(c)	5.2	4.2	(0.2)	(0.3)	8.4
Per cent of pension obligation supported by net assets	137	135	125	118	126

^(a) All investment returns are provided by AIMCo and are net of investment expenses. The annualized total return and policy benchmark return (PBR) on investments over five years is 8.7% (PBR: 8.1%), ten years is 7.5%

NOTE 10 INVESTMENT RETURNS, CHANGE IN NET ASSETS... CONTINUED

(PBR: 7.9%) and twenty years is 7.3% (PBR 7.4%). The Plan's actuary estimates the long-term net investment return on assets for funding purposes to be 6.4% (2024: 6.4%).

- (b) Other sources include employee and employer contributions and transfers from other plans, net of benefit payments, transfers to other plans and administration expenses.
- (c) The percentage change in net assets and the pension obligation is based on the amounts reported on the statement of changes in net assets available for benefits and the statement of changes in pension obligation.

NOTE 11 BENEFIT PAYMENTS

	(\$ thousands)	
	2025	2024
Retirement benefits	\$ 296,479	\$ 285,165
Disability pensions	309	299
Termination benefits	12,232	13,495
Death benefits	5,045	6,562
	<u>\$ 314,065</u>	<u>\$ 305,521</u>

NOTE 12 INVESTMENT EXPENSES

	(\$ thousands)	
	2025	2024
Amounts charged by AIMCo for:		
Investment costs ^(a)	\$ 39,148	\$ 39,757
Performance-based fees ^(a)	11,737	17,401
	50,885	57,158
Amounts charged by Treasury Board and Finance for:		
Investment accounting and Plan reporting	52	52
Total investment expenses	<u>\$ 50,937</u>	<u>\$ 57,210</u>
(Decrease) increase in expenses ^(a)	<u>(11.0%)</u>	<u>13.3%</u>
Increase in average investments under management	<u>9.3%</u>	<u>9.2%</u>
Decrease in value of investments attributed to AIMCo	<u>(3.2%)</u>	<u>(0.9%)</u>
Investment expenses as a percent of dollar invested	<u>0.7%</u>	<u>0.8%</u>
Investment expenses per member (in dollars)	<u>\$ 3,419</u>	<u>\$ 3,977</u>

^(a) Investment expenses are charged by AIMCo on a cost-recovery basis. Please refer to AIMCo's financial statements for a more detailed breakdown of the types of expenses incurred by AIMCo. Amounts recovered by AIMCo for investment costs include those costs that are primarily non-performance related including external management fees, external administration costs, employee salaries and incentive benefits and overhead costs. Amounts recovered by AIMCo for performance-based fees relate to external managers hired by AIMCo.

The per cent decrease in investment costs and performance-based fees was 11.0% (2024: increase of 13.3%).

NOTE 13 ADMINISTRATIVE EXPENSES

	(\$ thousands)	
	2025	2024
General administration costs	\$ 2,652	\$ 2,342
Board costs	63	29
Actuarial fees	19	71
Other professional fees	180	163
	<u>2,914</u>	<u>2,605</u>
Member service expenses per member (in dollars)	<u>\$ 196</u>	<u>\$ 181</u>

Administrative expenses were paid to Alberta Pension Services Corporation (APS) on a cost-recovery basis.

The Plan's share of APS's operating and plan specific costs was based on cost allocation policies approved by the President of Treasury Board and Minister of Finance.

NOTE 14 TOTAL PLAN EXPENSES

Total Plan expenses, including investment expenses per Note 12 and administrative expenses per Note 13, were \$53,851 (2024: \$59,815) or \$3,615 (2024: \$4,158) per member (in dollars) and 0.69% (2024: 0.82%) of net assets under administration.

NOTE 15 CAPITAL

The Plan defines its capital as the funded status. In accordance with the *Public Sector Pension Plans Act*, the actuarial surplus or deficit is determined by an actuarial funding valuation performed, at a minimum, every three years. The objective is to ensure that the Plan is fully funded over the long term through the management of investments, contribution rates and benefits. Investments, the use of derivatives and leverage are based on an asset mix and risk policies and procedures that are designed to enable the Plan to meet or exceed its long-term funding requirement within an acceptable level of risk, consistent with the Plan's IP approved by the Board.

The Plan's asset values are determined on the fair value basis for accounting purposes. However, for funding valuation purposes, asset values are adjusted for fluctuations in fair values to moderate the effect of market volatility on the Plan's funded status. Actuarial asset values for funding valuation purposes amounted to \$7,267,016 at December 31, 2025 (2024: \$6,776,831).

In accordance with the *Public Sector Pension Plans Act*, The Plan has a going concern actuarial excess of \$336,895 as at December 31, 2023. Therefore, no special payments are required on a going concern basis.

NOTE 16 RESPONSIBILITY FOR FINANCIAL STATEMENTS

These financial statements were approved by the Deputy Minister of Treasury Board and Finance based on information provided by APS, AIMCo and the Plan's actuary, and after consultation with the Board.

Contact us for more information

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